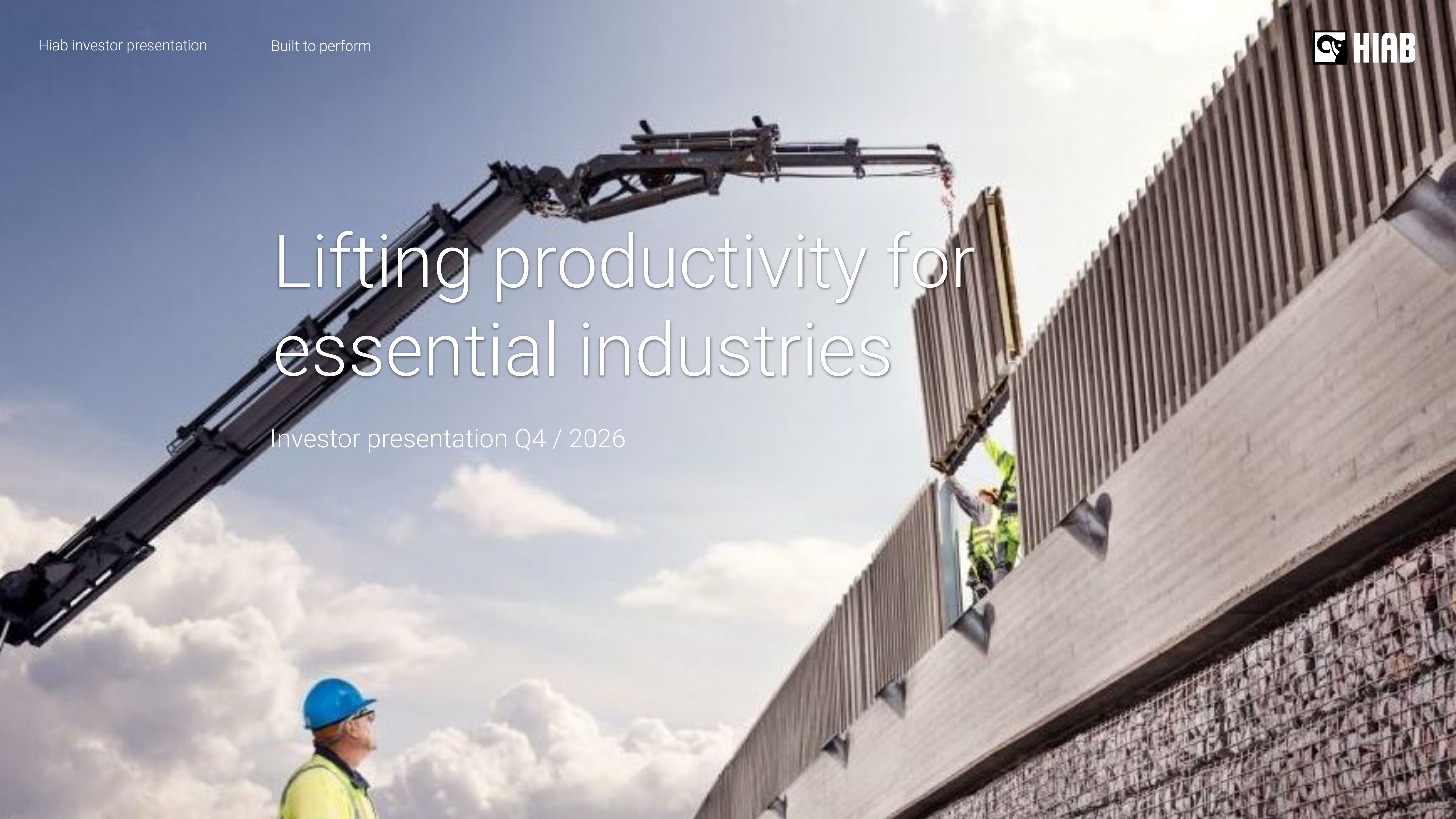


Lifting productivity for essential industries

Investor presentation Q4 / 2026



Content

- 01 Introduction to Hiab
- 02 Investment highlights
- 03 Best-in-class financial profile with further value creation potential
- 04 Acquisition of Labrie Environmental Group
- 05 Appendix

01 Introduction to Hiab

**BUILT TO
PERFORM**

Hiab **lifts and delivers everyday goods** that are **essential** to daily lives.

Everyday goods are lifted and delivered in large quantities and volumes — customers are willing to prioritise investments for lifting **productivity, safety and sustainability**

Serving **essential** industries drives **consistent and resilient growth** in line with human development



Global load handling specialist with a compelling financial profile

2025 Key Facts

Sales

1,556 MEUR

10YR Sales CAGR

+5.5%

Comparable operating profit / margin

213 MEUR / 13.7%

Operative ROCE

30.8%

Service locations

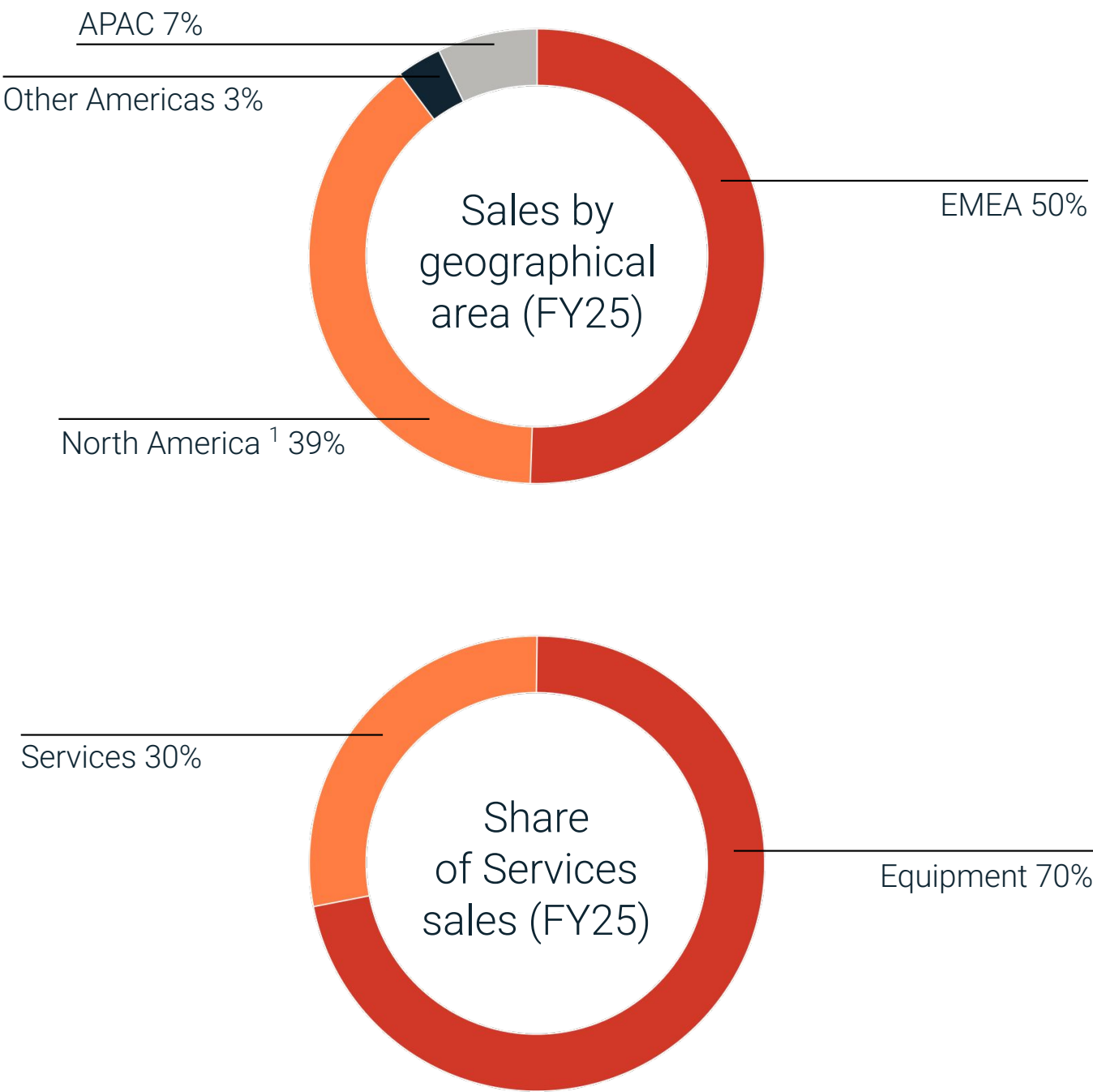
>3,000

Employees

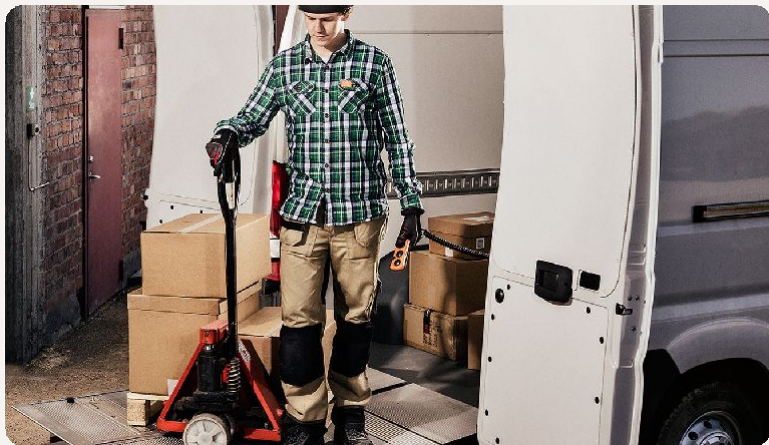
~4,000

#1 OR #2 POSITION IN ALL SEGMENTS

¹ Includes the United States and Canada.



Understanding specialised needs in essential industries



Retail & last mile



Waste & Recycling



Defence logistics



Infrastructure



Construction



Special logistics



Wind



Forestry



Agriculture



Rail

Resilience from diversity
in customer industries

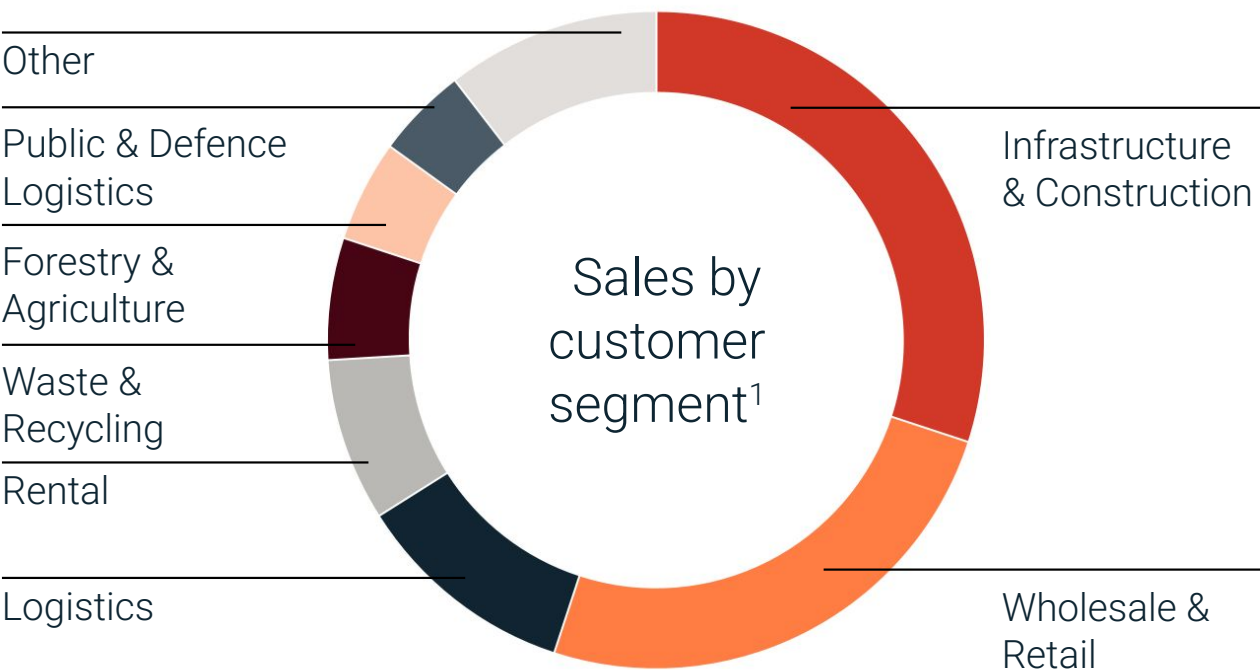
Similar yet specialised
needs per end-market

High barriers to entry due to
niche end-markets

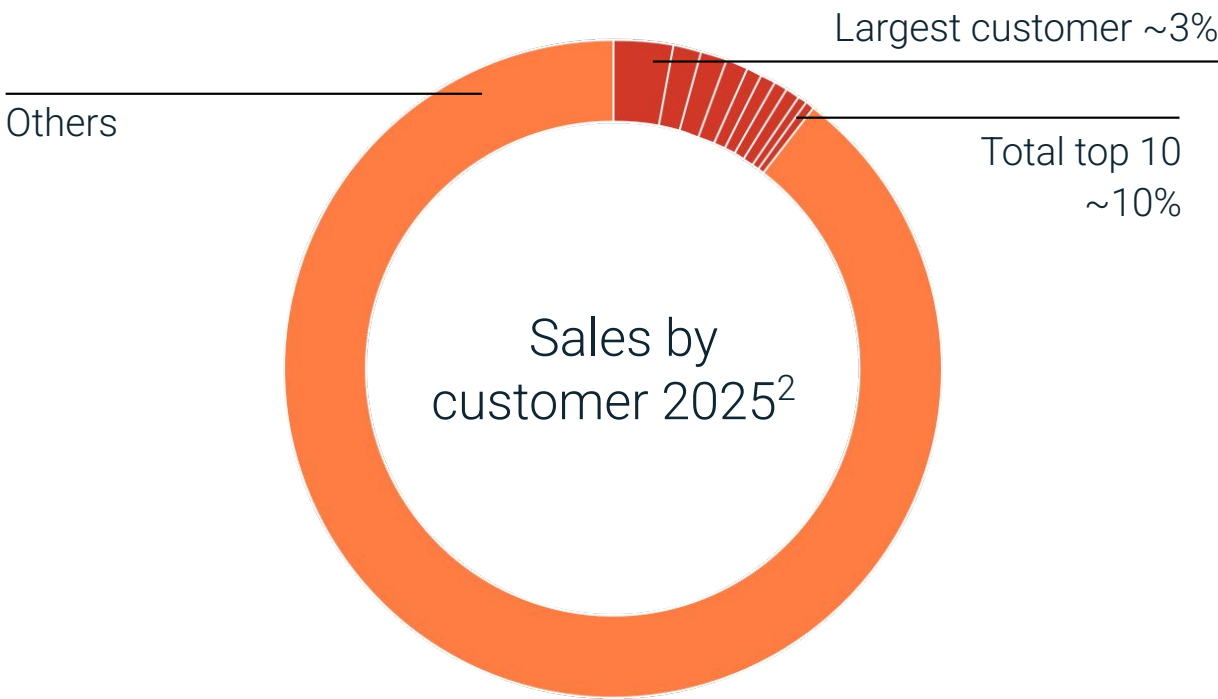
Gradual penetration to new
industries through use-case
expansion

Serving a diverse customer base with multiple customer types

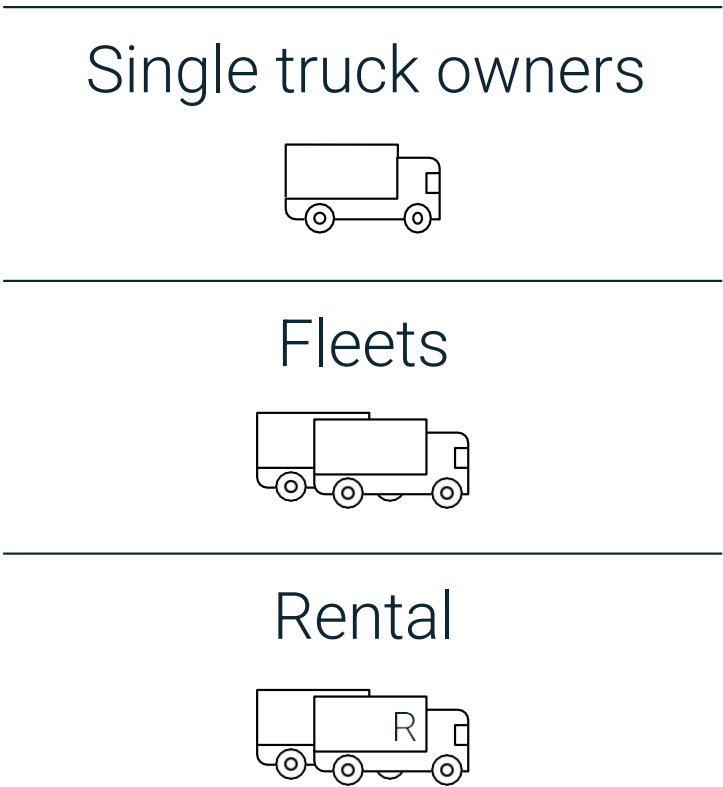
A diverse customer base



... with low concentration...



... and multiple customer types



¹ Management estimate 2023. ² Top 10 customers including direct customers and dealers, excluding importers.

Hiab offers lifting and delivery solutions through an extensive portfolio of brands covering all types of applications

PORTFOLIO	Loader cranes	Forestry & recycling cranes	Truck mounted forklifts	Demountables	Tail lifts	Refuse collection vehicles ¹
BRANDS	HIAB ARGOS EFFER ING	JONSERED LOGLIFT	MOFFETT PRINCETON DELIVERY SYSTEMS®	MULTILIFT GALFAB	ZEPRO WALTCO DEL	LABRIE WITTKE LEACH
	Services Complete offering ranging from installation, spare and wear parts to life-cycle solutions from Hiab brands HIPERFORM labrieplus¹					

¹ Added to Hiab’s portfolio as of 1 July 2026 as a result of the closing of the acquisition of Labrie Environmental Group.

Market-leading innovation with brands that have defined history

Built on a track record of firsts

“I WANT A...”



Invented the hydraulic crane that revolutionised load handling



Invented the truck mounted forklift



Invented the cabin for forest cranes and the folding forestry crane

We are the market leader in Eco products

helping customers reach their sustainability goals



Electric Moffetts

The first electric truck mounted forklifts in the world



ePTO

Enabling crane operation without running truck engine



Variable Hydraulic Pumps

Reducing operation emissions by 24% CO₂ emission



Solar Charging

The first carbon-free tail lift operation



Refurbished equipment

Circular economy – extending the life cycle for equipment



HiSkill

First with VR zero emission operator training

Eco Portfolio in % of total sales (2025)¹

37%

CO₂ intensity² (25 vs. 24)

-11%

¹ Note that Hiab’s eco portfolio criteria was revised in 2025. ² CO₂ intensity in sales, Scopes 1, 2 & 3.

Asset-light footprint with global reach

3,000

Sales and service locations

100

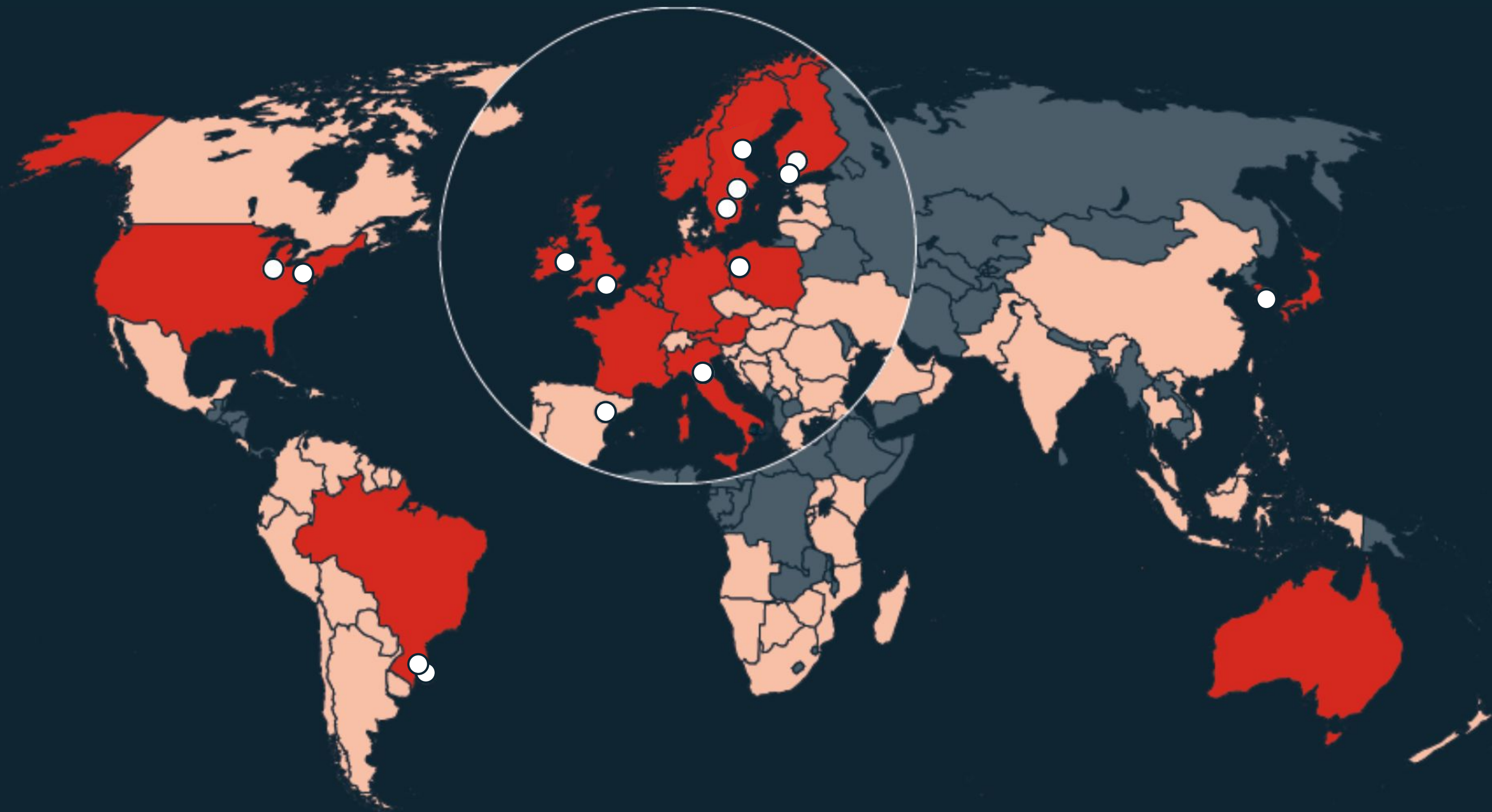
Countries with delivery footprint

Direct and indirect sales and service

Direct sales combined with strong partner network (~60% of sales) enabling tailored density and global reach

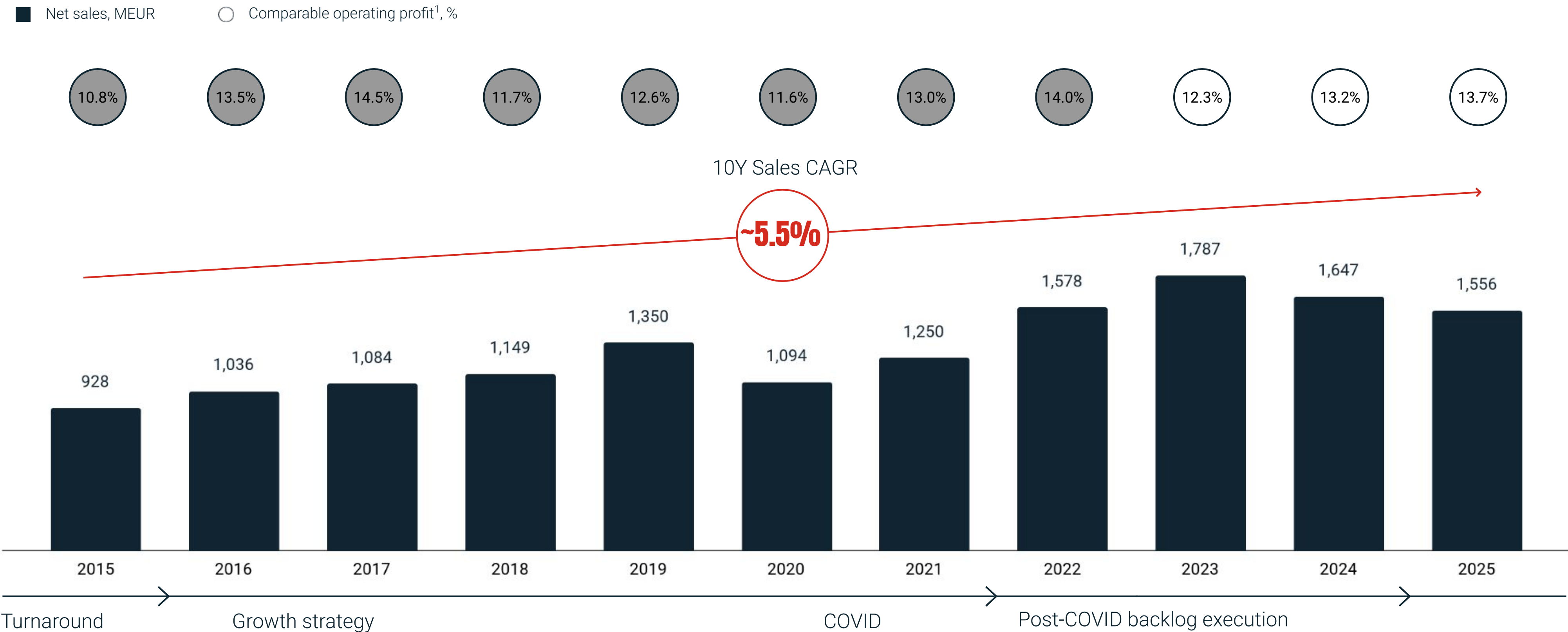
Asset-light supply chain

Own production in key markets in Europe and the US



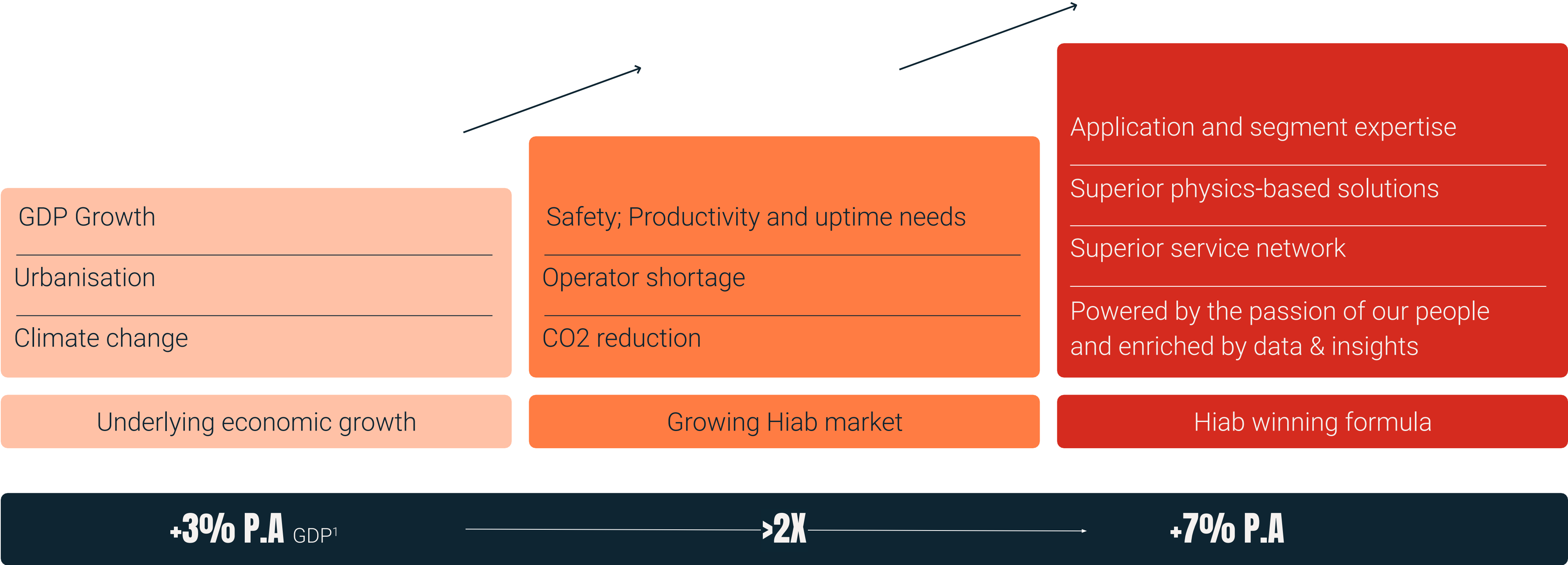


Strong track record of delivering profitable growth, CAGR ~5.5% 2015–2025



¹2015-2022 comparable operating profit % for Hiab as a business area without group level corporate and administrative costs.

Structural market trends and winning formula supporting growth



¹ Management estimate

Our winning formula for lifting productivity for our customers

POWERED BY THE PASSION OF OUR PEOPLE

**DEEP UNDERSTANDING
CUSTOMERS, OPERATORS
AND APPLICATION NEEDS**

Maximising tons moved
with more lifts per day



**INNOVATE SOLUTIONS
ENABLING SUPERIOR
PHYSICS-BASED OUTCOMES**

Better reliability
Higher productivity
Easiest to operate
Most precise movement



**SUPERIOR SERVICE
CAPABILITIES &
GLOBAL COVERAGE**

Maximised uptime
Remote monitoring
Insight from connected units

ENRICHED BY DATA & INSIGHTS

02 Investment highlights



Key investment highlights

#1 or #2 Position
in all segments

1 Leading market positions in growing
and attractive essential industries

Positioned to
grow faster than
the market

2 Set to grow through continued innovation and
focused segment strategy

3 Geared to expand leading position in growing
North American market

4 Further leveraging of sizable installed base and
connectivity to accelerate Services growth

Profitability
upside

5 Operating model enabling incremental efficiency
improvement

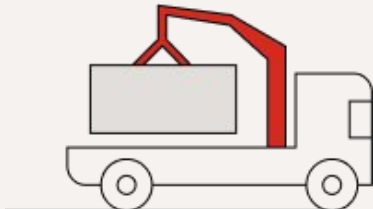
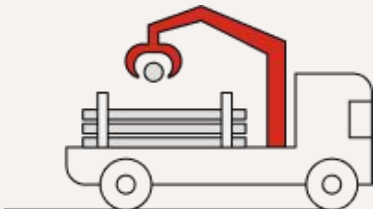
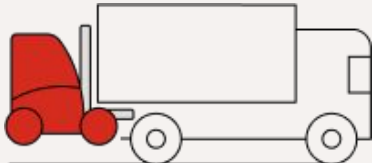
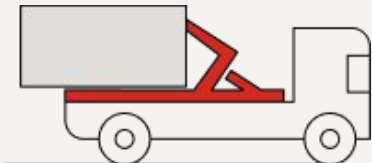
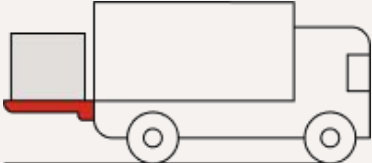
Sustainable
value creation

6 Best-in-class financial profile with further value
creation potential through M&A



1 We are the leader in the markets where we choose to operate

Our broad portfolio of best-in-class lifting solutions allows us to maintain market leadership

PORTFOLIO	Loader Cranes 	Forestry & Recycling Cranes 	Truck Mounted Forklifts 	Demountables 	Tail Lifts 	Services 
GLOBAL POSITION	#1 Medium & Super Heavy #2 Light & Heavy	#2	#1	#1	#1 In Nordics #2 In US	>45% Spare parts capture rate
MARKET SIZE (2023)	~1,500 MEUR	~600 MEUR	~400 MEUR	~800 MEUR	~1,200 MEUR	350k units

We benefit from operating in fragmented niche markets

2 Enhanced focus on key segments globally

Waste & Recycling	Defense Logistics	Retail & Last Mile	Construction
			

DEMAND DRIVERS	— Urbanisation — Productivity requirements — Sustainability challenges	— Geopolitical uncertainty — Productivity requirements — Autonomous technologies	— Growing e-commerce — Sustainability challenges — Increased pay loads	— Safety requirements — Energy & efficiency trends — Ease of use
----------------	--	--	--	--

KEY ENABLERS	Application specific innovations driven by understanding our customers , operators and load needs
	Doubling our R&D investments to continue to shape the industry
	Targeted value selling program using fact based data and tools

3 Geared to expand our leading position in North America



Where we stand

612 MEUR
In sales (2025)

~800
Employees

>800
Service locations

#1-2
Positions
in key products

How we will win in North America

01
Expand through
Commercial Excellence

- **Accelerate value selling** of complete portfolio
- Grow **key account** customer base
- Drive **adoption of more productive solutions** (e.g. stiff boom and mobile crane conversion)

02
Increase customer
proximity

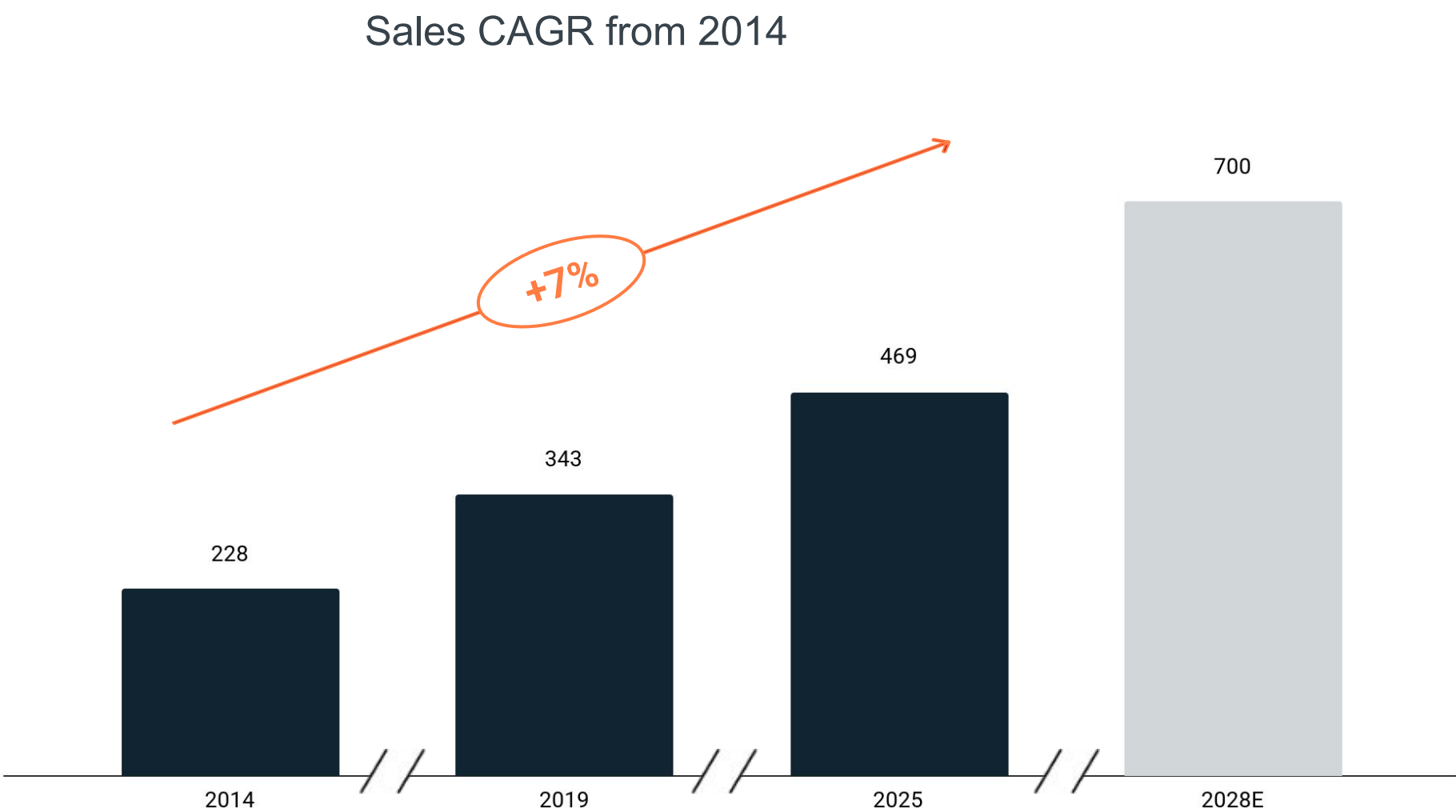
- Expanding direct and **partner networks**
 - **16 new dealer** agreements signed in 2024 and 2025
- **Widen service location footprint**

03
Leverage **local** design
& manufacturing

- Best-in-class **delivery times**
- **Local R&D** tailored to local needs

4 Further leveraging of sizable installed base and connectivity to accelerate Services growth

Strong track record of service sales growth



Actions to increase aftermarket capture and grow services business

- 01
Installed base and customer growth

Installed base of **+350k units**
- 02
Leveraging connected units and increase contract capture

39,000 (2023), 56,000 (2025) to **90,000** connect units by 2028
16,500 (2023), 25,000 (2025) to **50,000** ProCare contracts by 2028
- 03
Service network expansion

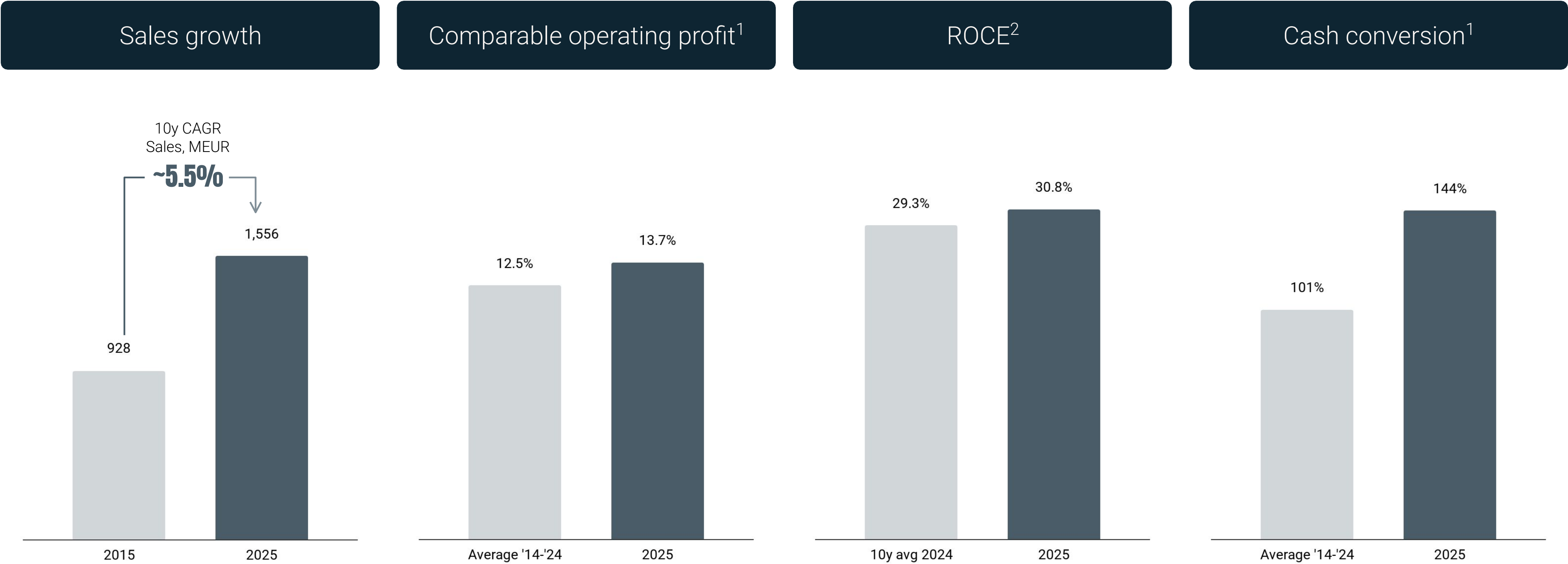
+3,000 service locations in 2025

5 Productivity gains unlocked through decentralised business model

Proven success stories

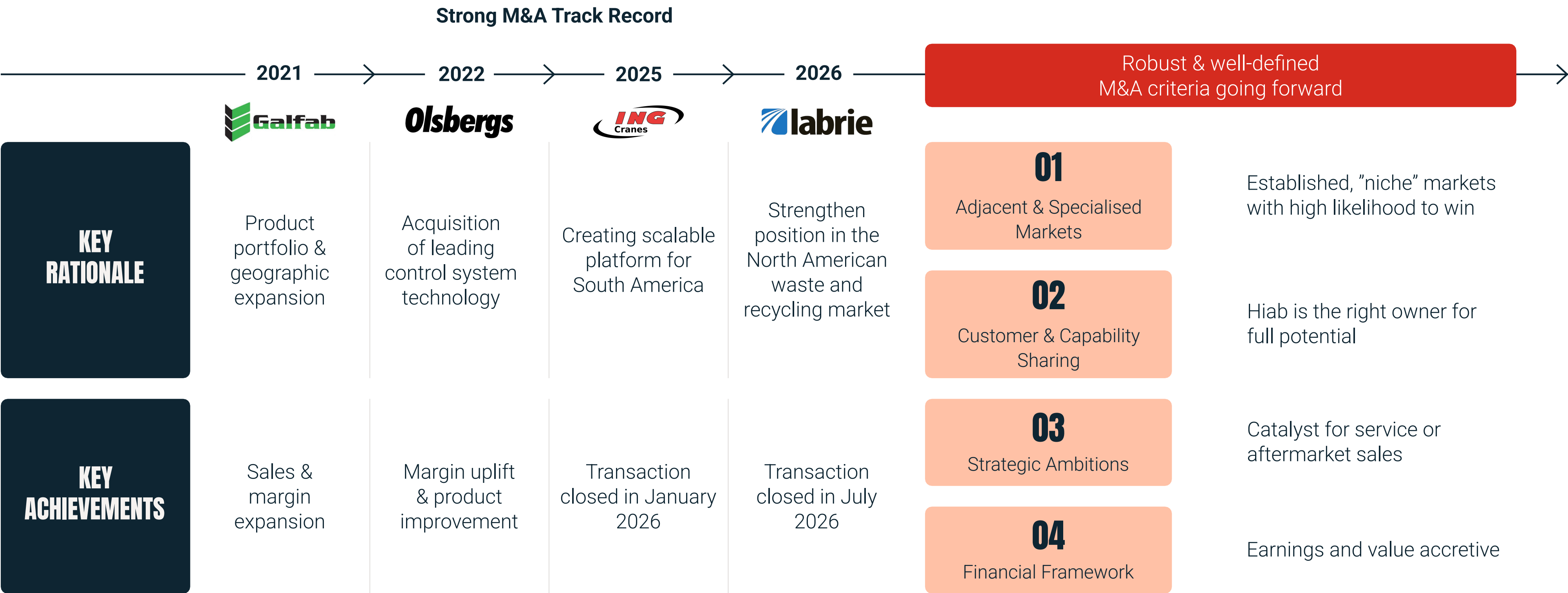


6 Strong track record of profitable growth



¹ 2014-2024 average as business area. 2014-2024 Cash conversion defined as Operative Cash Flow / Comparable Operating Profit. 2025 Cash conversion calculated as (Cash flow from operations before finance items and taxes / Operating Profit) due to data availability. ² ROCE from 2024 as business area. ROCE defined as Operating Profit / Operative Capital Employed.

6 Hiab is well-positioned to accelerate value-creation through M&A



03 Best-in-class financial profile with further value creation potential



Key targets to measure success by 2028

Sales CAGR¹

>7%

Comparable
Operating Profit

16%

ROCE²

>25%

Sustainability

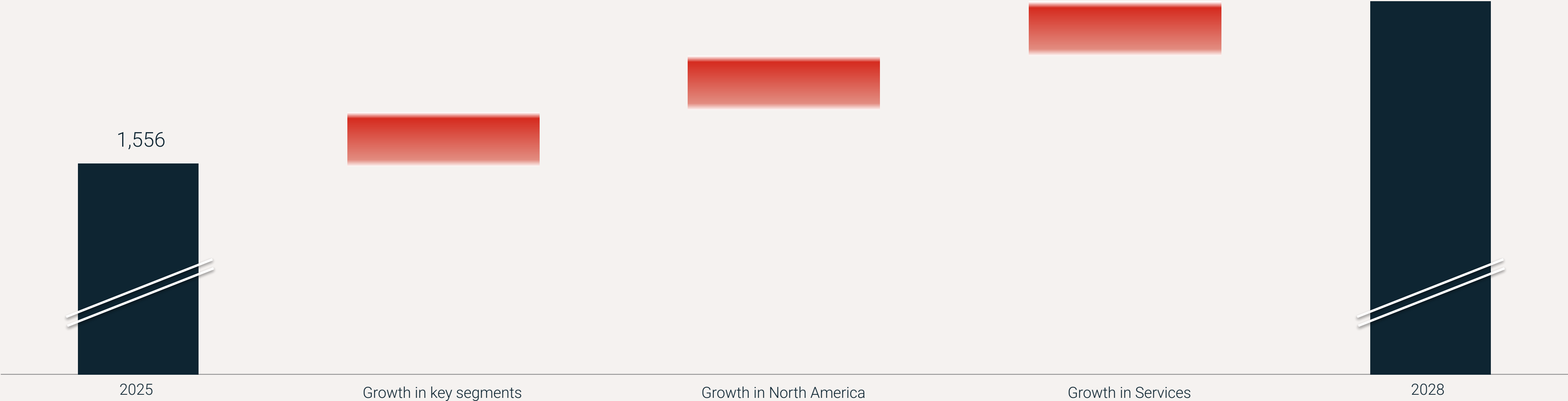
SBTi

¹ Over the cycle

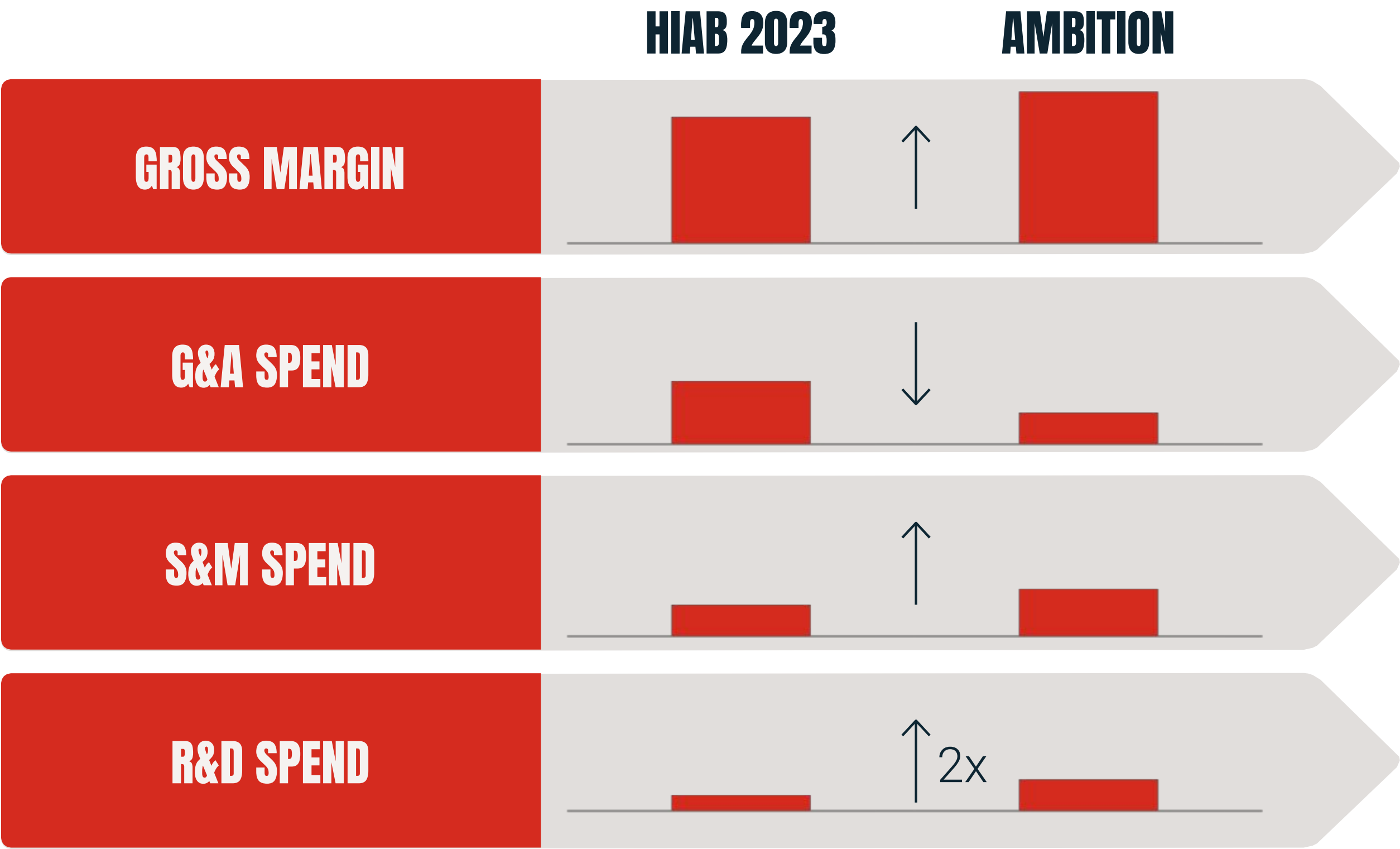
² Defined as (Operating Profit / Operative Capital Employed)

Growth priorities to continue outperforming the market

Hiab sales bridge



Operative & Commercial excellence to reallocate and optimize cost base



Reduce costs through design to cost, standardization, and portfolio management

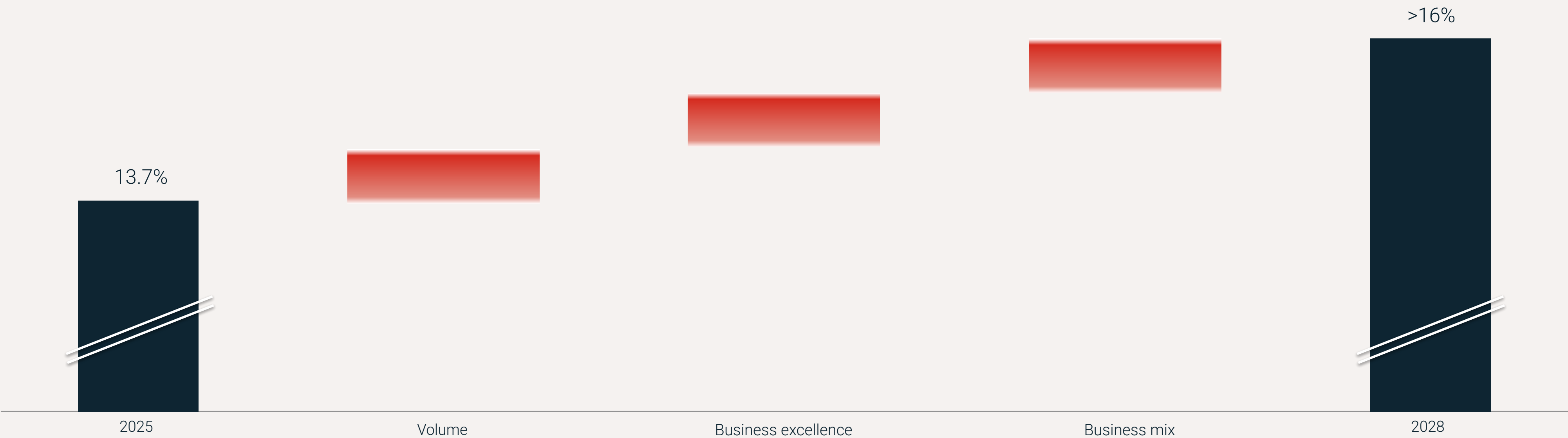
Re-allocate cost from Indirect and Administrative to S&M and R&D

Invest in Commercial excellence, services, digital, segment sales and marketing

Double our spend in R&D for customer-value driven game-changers for the future

On track to deliver 16% margin in 2028

Hiab comparable operating profit margin bridge to 2028 target



Key investment highlights

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in all segments

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Profitability
upside

5 Operating model enabling incremental efficiency
improvement

Sustainable
value creation

6 Best-in-class financial profile with further value
creation potential through M&A



04 Acquisition of Labrie Environmental Group



Acquisition of Labrie Environmental Group, a leading provider of refuse collection vehicles in North America, is a major milestone in inorganic growth

Labrie in numbers¹

Sales

491 MUSD

Comparable EBITDA / margin

113 MUSD / 23%

Comparable operating profit / margin

83 MUSD / 17%

Order book (as per March 2026)

~435 MUSD

Sales in North America

100%

Portfolio overview



Side Loaders

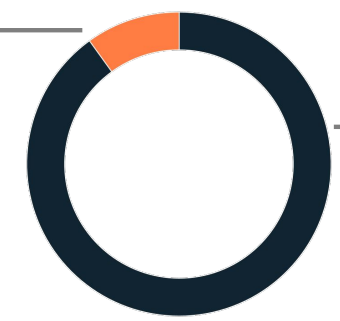
Front Loaders

Rear Loaders

Services & Parts

Attractive sales mix²

Parts & Service

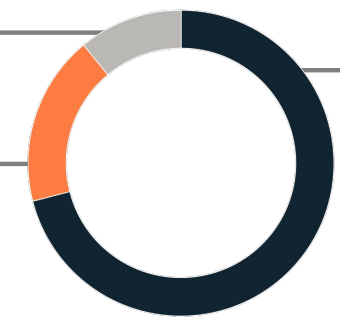


Equipment

Premium customers

Rental companies

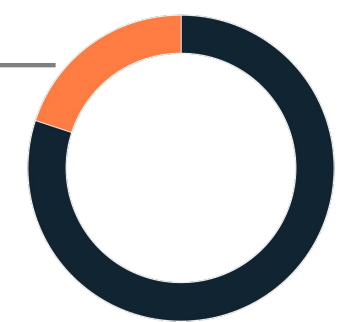
National accounts



Municipal/
Independent regional

Most critical applications

Commercial



Residential

Notes: ¹ Figures presented according to US GAAP and represent last 12 months as per March 2026. ² Represents FY2025 management estimates.

Overview of the transaction announced on 1 June 2026

Purchase price

- Purchase price of 1,035 MUSD on cash-free, debt-free basis
- Last 12 months Comparable EBITDA¹ multiple of 9.2x

Financial impact

- Enhanced financial profile that is expected to be both margin- and growth-accretive, with increased cash generation from more diversified end markets
- Expected synergies in sales and procurement

Financing

- 100% cash consideration to be financed with cash at hand and additional debt of 900 MEUR
- Had the acquisition been completed at the end of the Q1 2026, the planned financing would have resulted in a pro forma gearing of approximately 70 percent and a pro forma Net debt to EBITDA of 2.1x
- Long-term target for gearing below 50%, supported by continued strong cash generation

Closing

- Closing on 1 July 2026
- Labrie forms a new business area within Hiab, Environmental Vehicle Solutions
- Labrie's President and CEO, Michael Eastabrook joined Hiab Leadership Team as President Environmental Vehicle Solutions
- Labrie will for be consolidated into Hiab from Q3/26 onwards

Notes: ¹ Last 12 months as per March 2026.

Delivering on our strategy through inorganic growth

	#1 or #2 position in all segments	Positioned to grow faster than the market			Profitability upside	Sustainable value creation
 Key investment highlights	1 Leading market positions in growing and attractive essential industries	2 Set to grow through continued innovation and focused segment strategy	3 Geared to expand leading position in growing North American market	4 Further leveraging of sizable installed base and connectivity to accelerate Services growth	5 Operating model enabling incremental efficiency improvement	6 Best-in-class financial profile with further value creation potential through M&A
 Acquisition	✓ #1 market position in Automated Side Loaders in North America	✓ Innovation leadership in attractive W&R ¹ segment which is one of our four selected key segments	✓ Expands North American footprint in manufacturing and sales channels	✓ Sets foundation for strong aftermarket business with further growth potential	✓ New best-in-class business	✓ Highly attractive long-term value creation and well aligned with Hiab's M&A criteria

Note: ¹ Waste and Recycling

Environmental Vehicle Solutions is a perfect fit to our strategy and supports our profitable growth targets

Successful first quarter

Integration progressing according to plan	Focus on protecting business execution & preserving and connecting cultures
Financial performance enhancing Hiab's results	Orders received: 87 MEUR Sales: 103 MEUR Comparable EBITA: High teens

Further upside potential

Market with attractive growth prospects	~3-4% average market growth 2026e-2030e
Commercial and procurement synergies	>12 MEUR, 2029 run rate on EBIT level



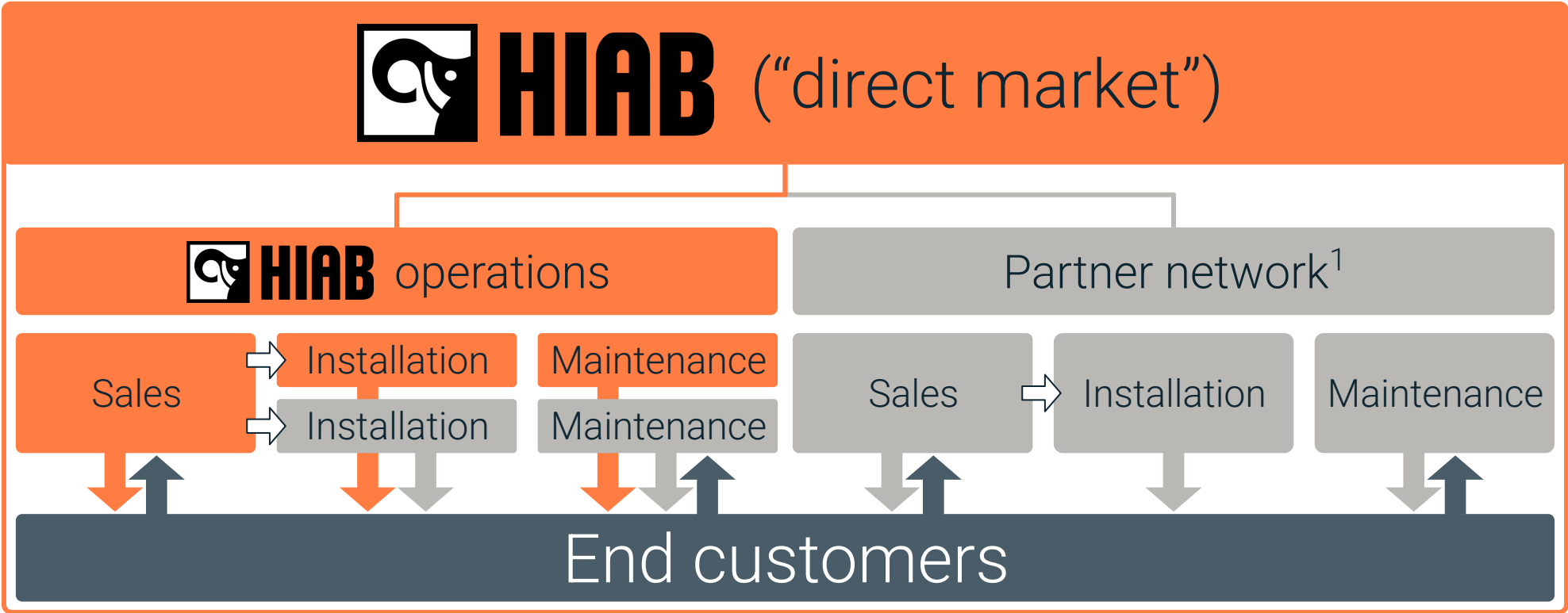
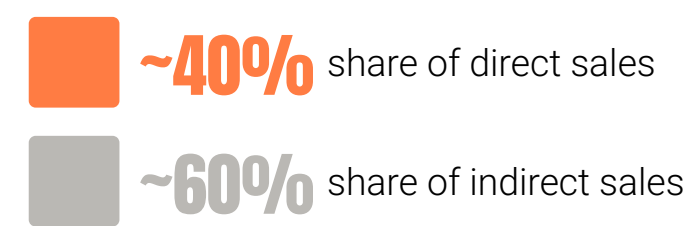
05 Appendix



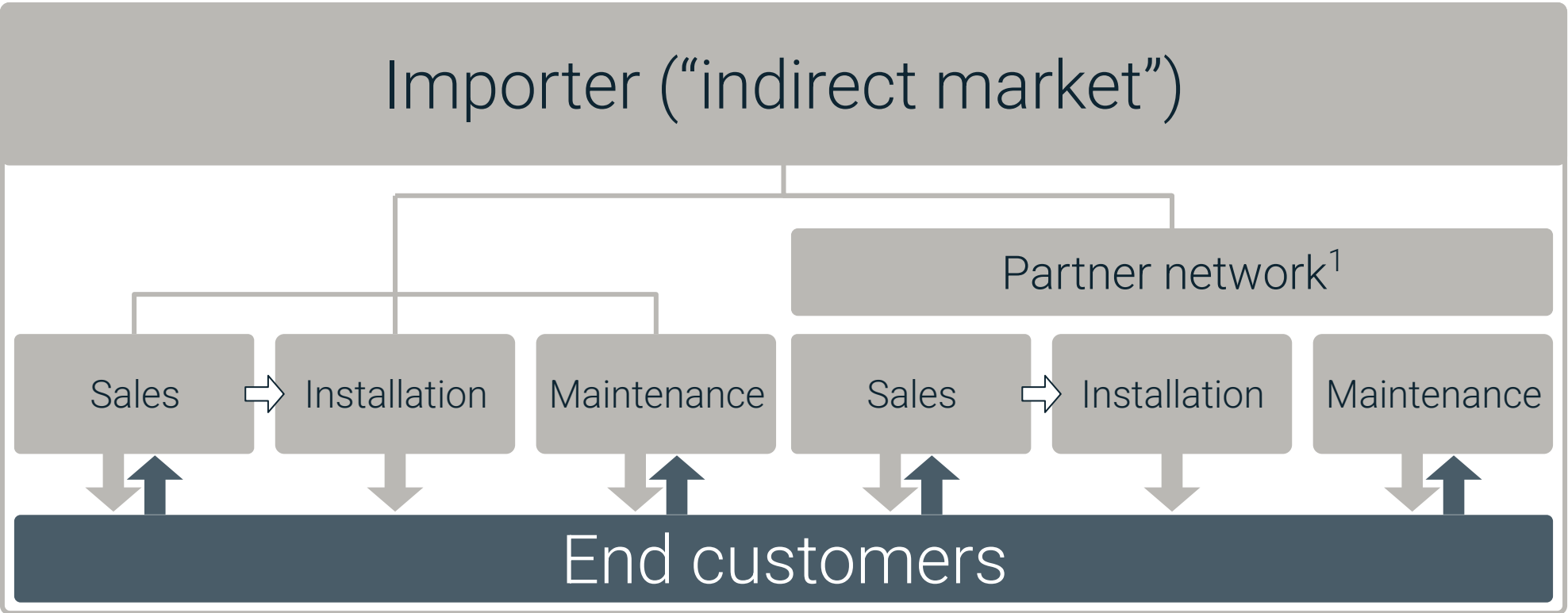
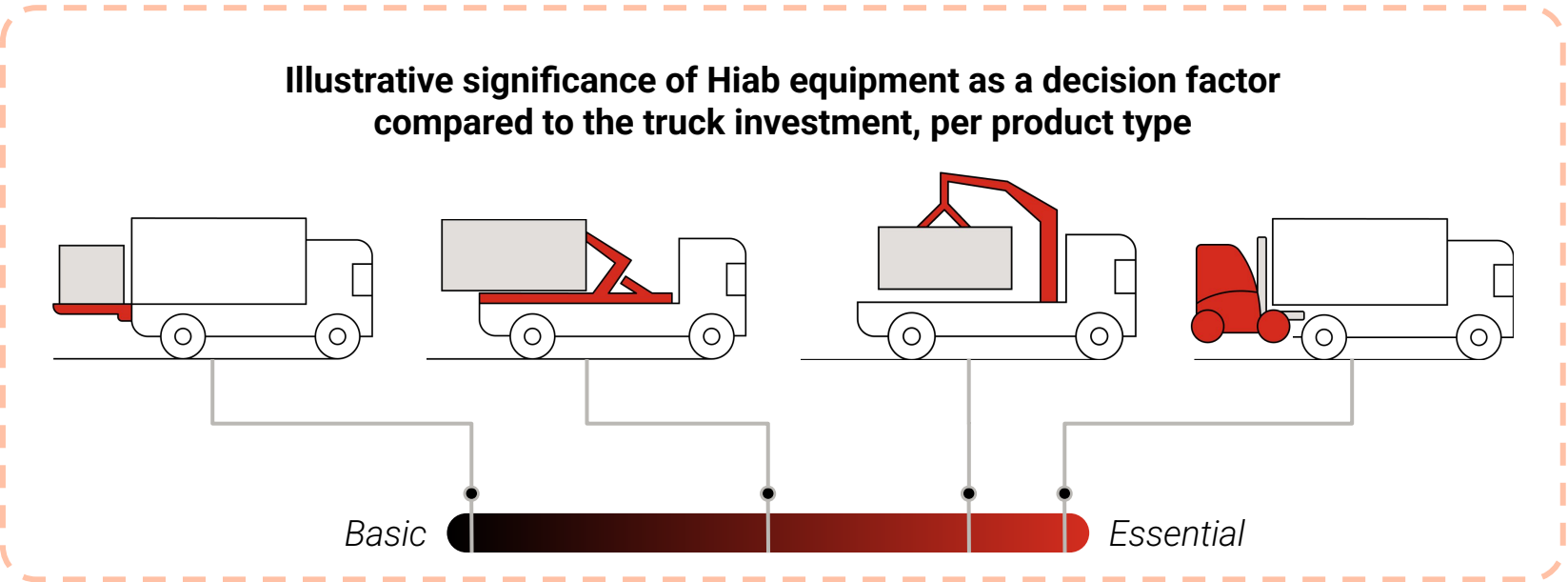
A. Supplementary materials on Hiab



Overview of Hiab's route to market



- Direct markets enables closer customer contact, improved value and cross selling opportunities as well as R&D insights
- Hiab's operations vary from market to market for “direct markets”, ranging from dealer managers to a full service offering
- Relatively low warehouse levels, some kept to optimize freight times and costs

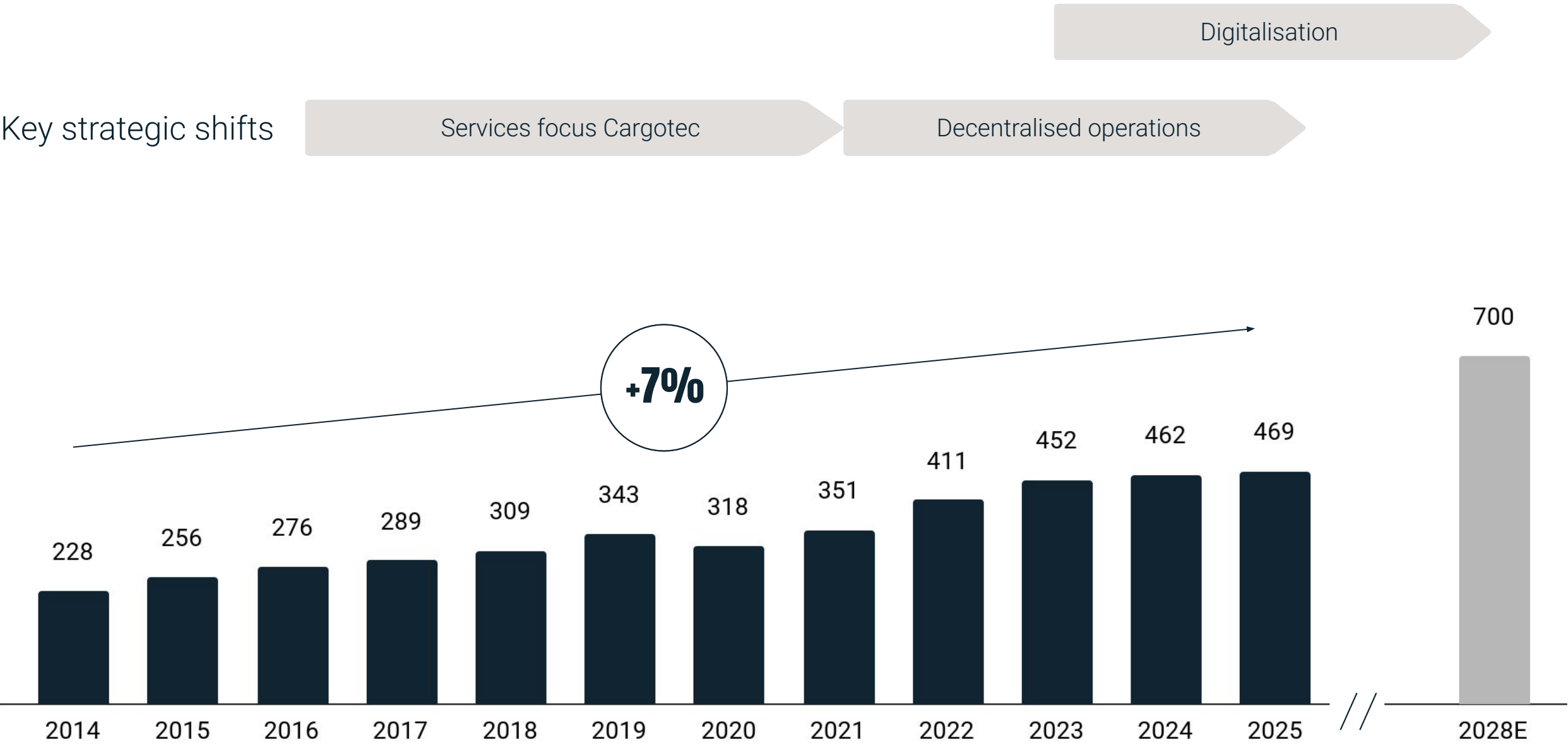


- For an indirect market, Hiab delegates the management of a selected geographical market, including local dealer management, wholly to an importer partner
- Importers carry inventories, especially of high runner products, but lower lead times of Hiab products compared to trucks and thin capitalizations keep volumes reasonable

Note: 1) Dealers and service & installation workshops.

Attractive and growing aftermarket business

Service sales¹ 2014–2025



Growth levers

INSTALLED BASE

INNOVATION

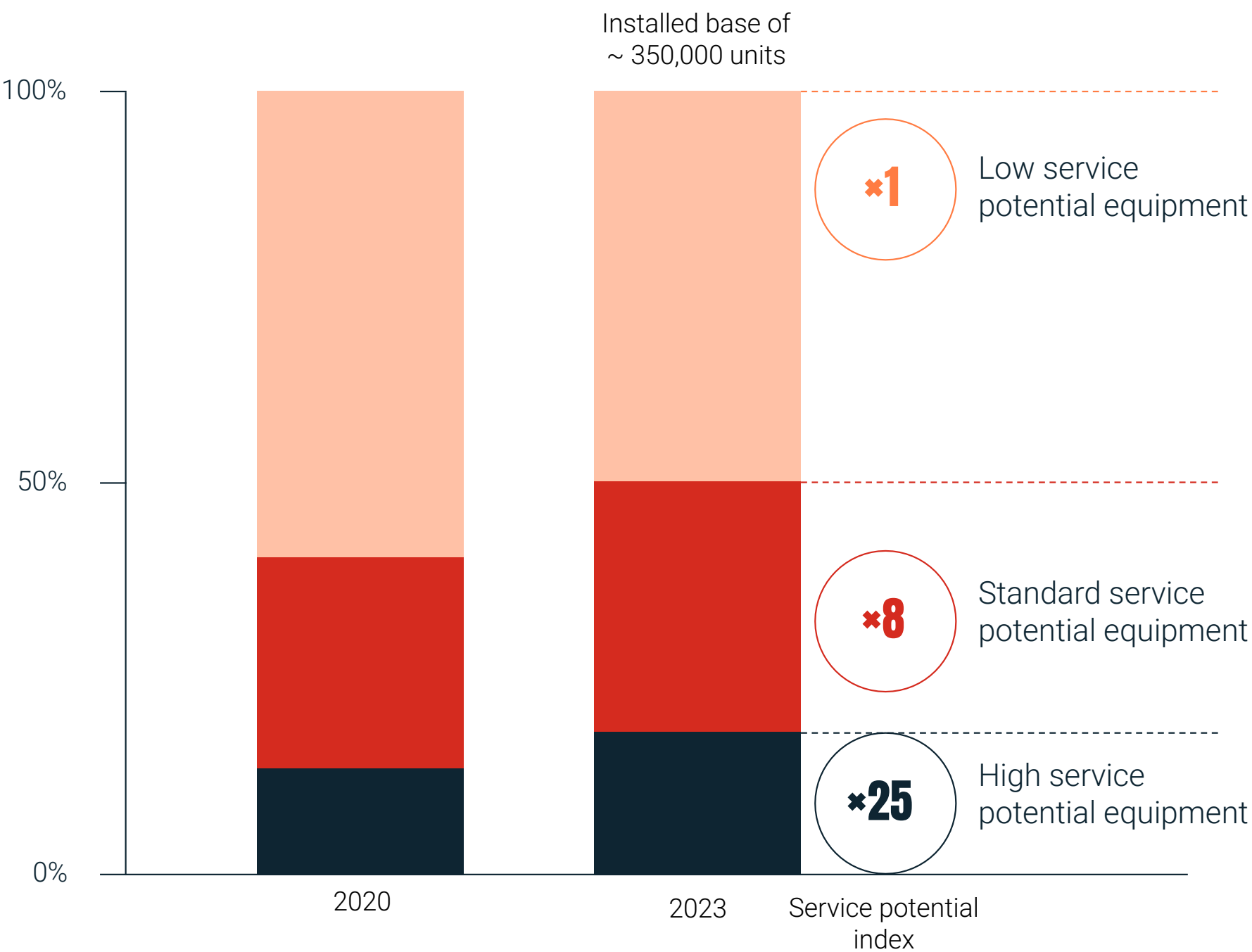
SERVICES NETWORK

¹ AER FX rate, comparable portfolio mix over the periods

Hiab is uniquely positioned...

...to tap into the increasing potential of the growing installed base.

Equipment mix development 2020–2023



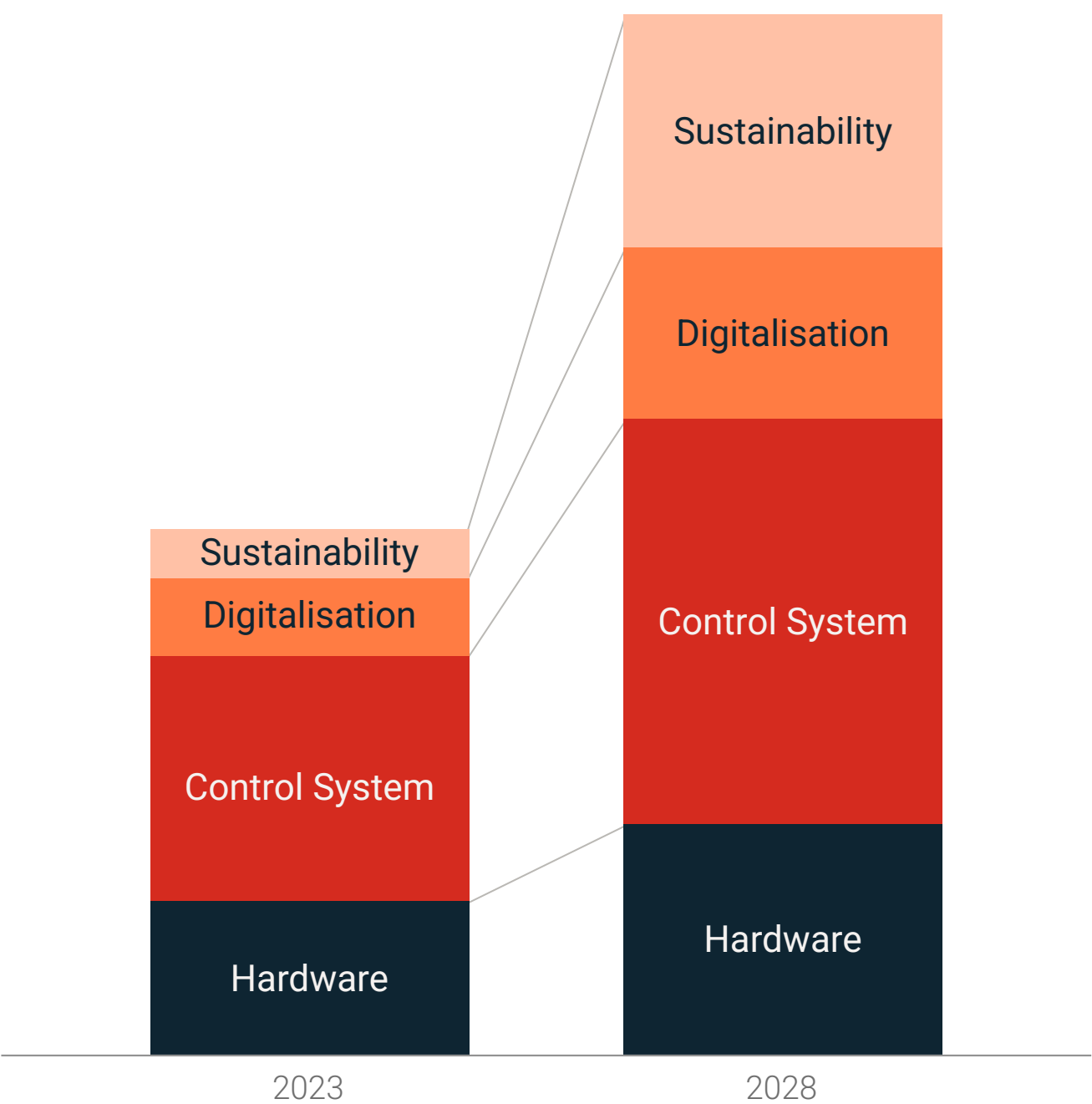
Value creation highlights



Doubling our R&D investments to continue to shape the industry

Shifting costs from overheads to R&D...

...to solve industry challenges



Sustainability Solutions
Share of ECO portfolio to 50%

Address Operator Shortage

Increase Productivity & Safety

Optimise Weight to Payload



- Energy efficient cranes
- Fossil free steels
- Fully electric product offering
- Solar powered Tail Lifts
- New SPACE Evo control system
- Automation
- VR training and simulation
- Operator assistance systems
- Semi-automated motion
- Operator detection
- Machine learning
- Reduced weight
- Increased capacity
- Alternative materials

International leadership geared for success



 **Scott Phillips**
President and
Chief Executive
Officer



 **Mikko Puolakka**
EVP, Chief
Financial Officer



 **Michael Bruninx**
President,
Services



 **Magdalena
Wojtowicz-Tokarz**
President, Loader
Cranes Light and
Medium



 **Hermann Lyyski**
President,
Demountables
and Defence



 **Kimberly Allan**
EVP, Business
Excellence



 **Ghita Jansson-
Kiuru**
EVP, People and
Culture



 **Birgitte Skade**
EVP, Marketing and
Communications



 **Taina Tirkkonen**
EVP, General
Counsel



 **Michael Eastabrook**
President,
Environmental
Vehicle Solutions

Employees

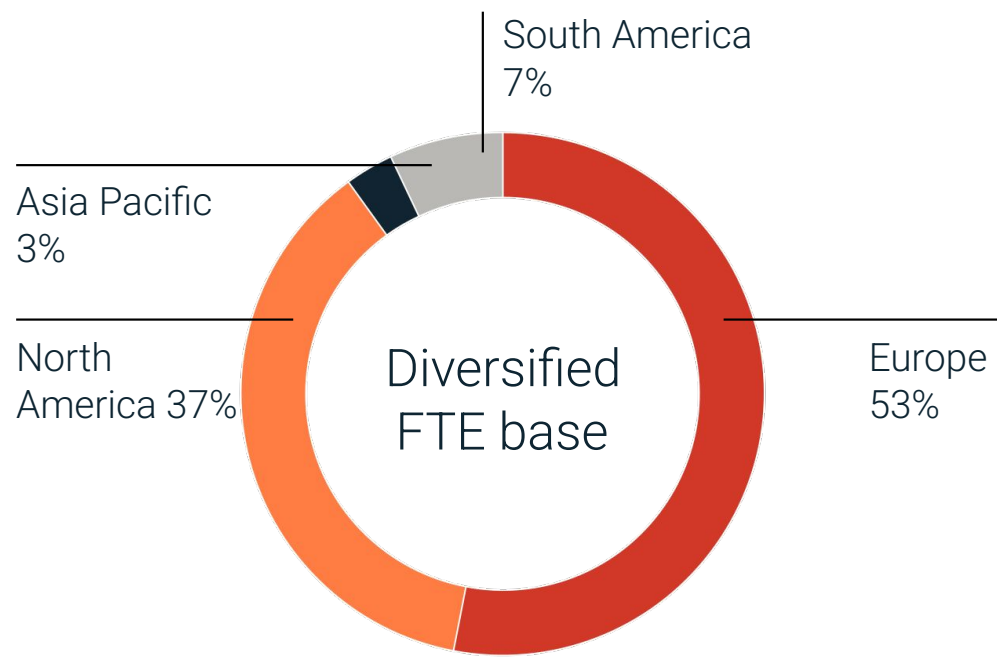
~ **5,200**

Countries with employees

20+

Nationalities

50+



B. Supplementary financial materials



Orders received and order book grew significantly in Q3/26 supported by acquisitions

Orders received and order book



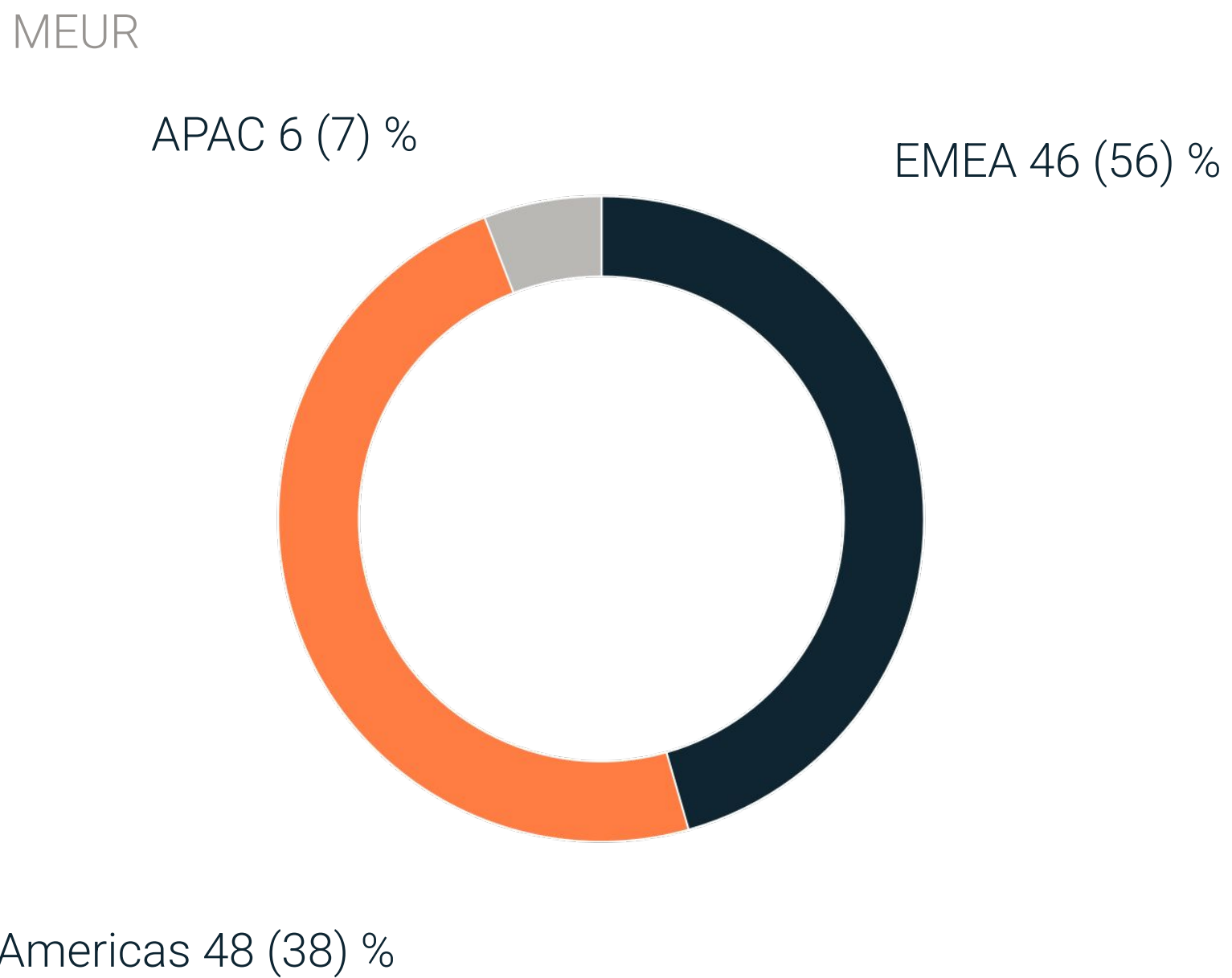
MEUR	Q3/26	Q3/25	Change	Q1-Q3/26	Q1-Q3/25	Change
Orders received	441	351	26%	1,280	1,106	16%
Orders received, organic*			-4%			5%
Order book	873	557	57%			

- 87 MEUR orders from Environmental Vehicle Solutions (EVS) orders and 14 MEUR orders from ING Cranes had a 30 percentage point positive impact in Q3
- Currencies did not have a significant impact on orders received
- No orders above EUR 10 million in Q3
- Order book increased due to inclusion of acquired EVS business

*in constant currencies excluding structural changes

Orders received grew in EMEA and in APAC, negative organic development in the Americas was a reflection of key account orders in a subdued market

Orders received by geographical area, Q3/26



MEUR	Q3/26	Q3/25	Change	Q1-Q3/26	Q1-Q3/25	Change
EMEA	201	195	3%	627	587	7%
AMER	214	132	62%	571	435	31%
APAC	26	24	8%	82	84	-3%

Operating environment



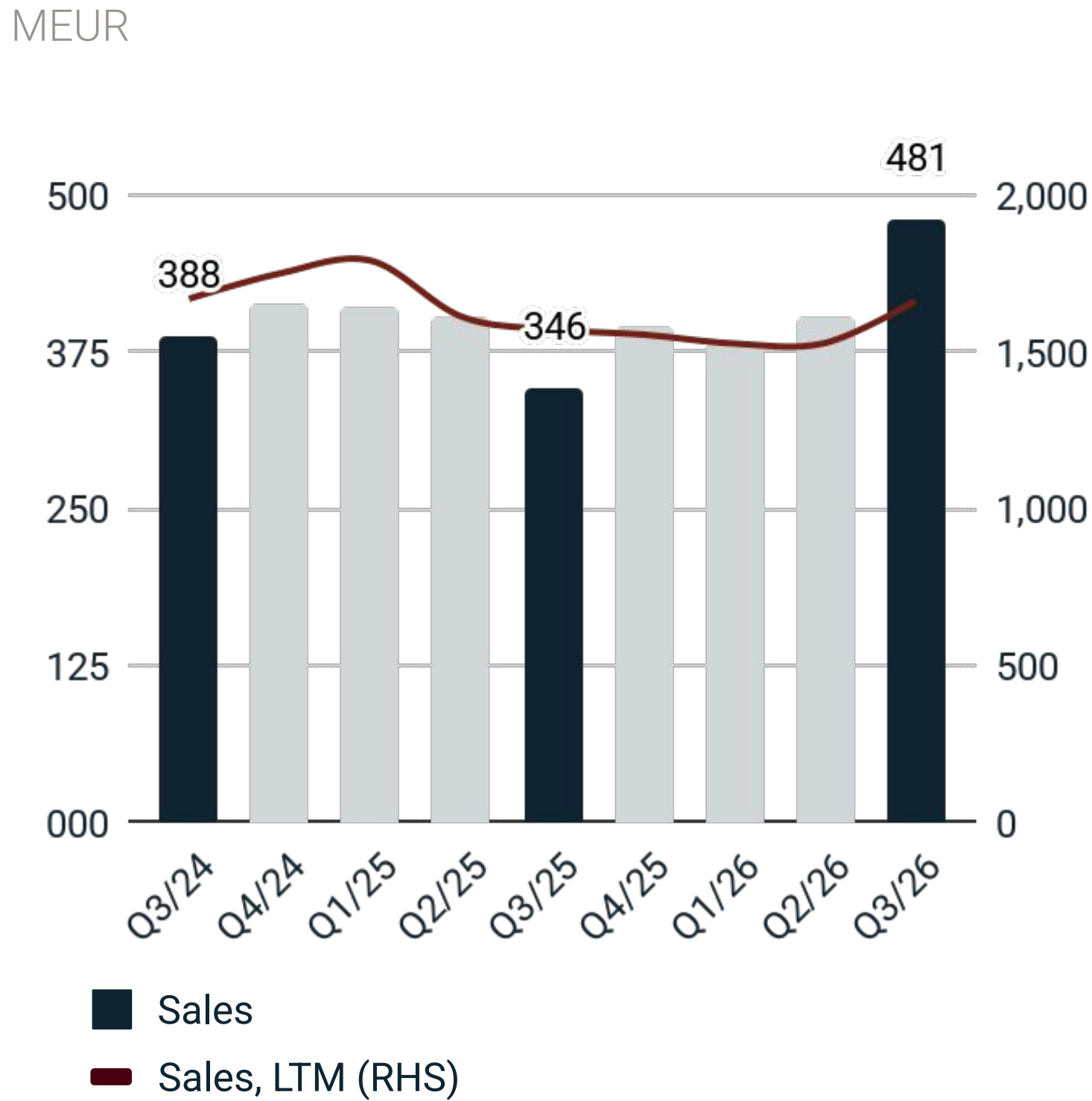
- Gradual market recovery continued in EMEA
- Sequential improvement in refuse collection vehicle orders



- Elevated uncertainty of the global growth outlook and slow customer decision making
- Increase in yields, interest rates and fuel prices

Sales grew organically by 5 percent in the quarter

Sales



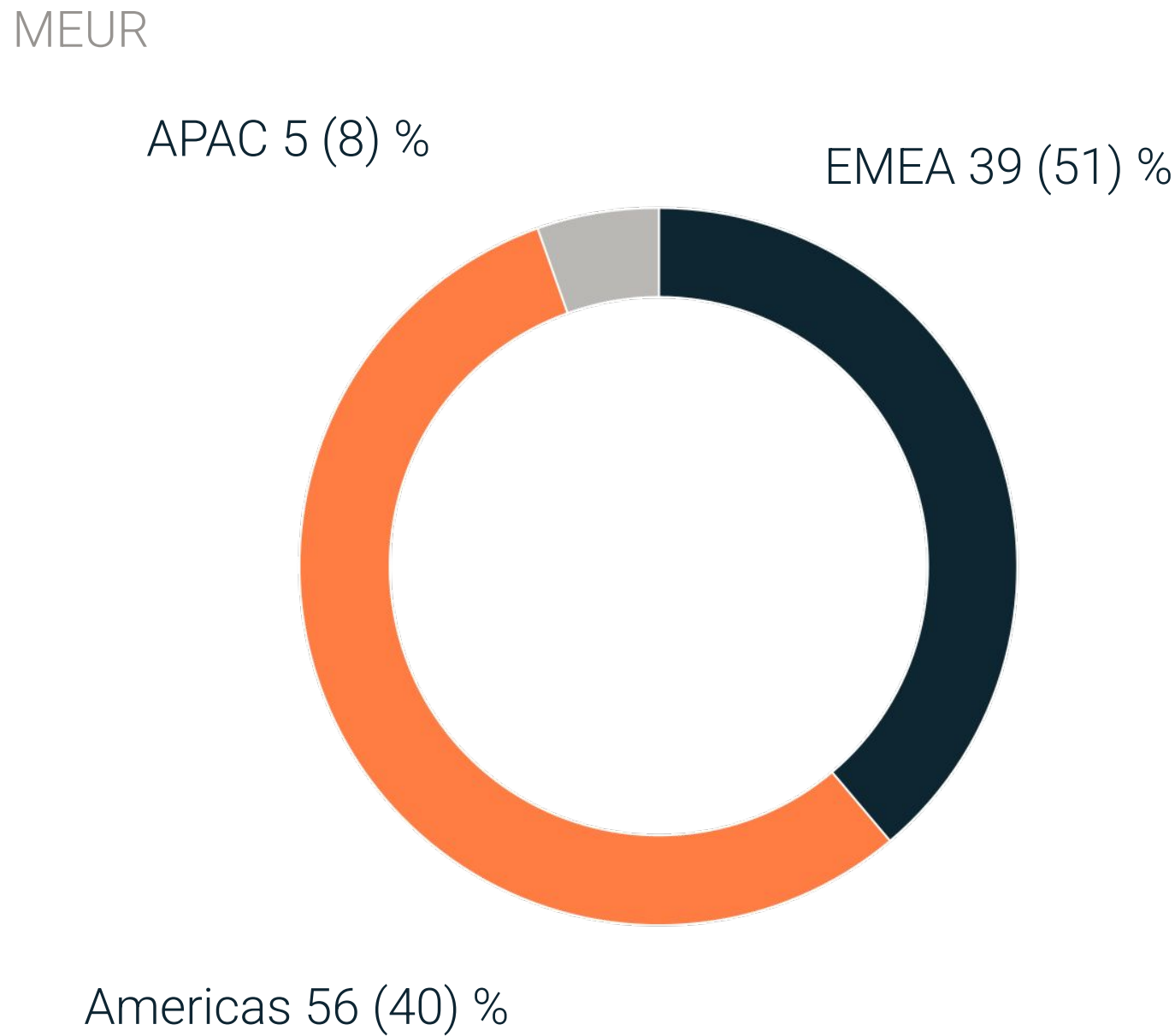
*in constant currencies, excluding structural changes

MEUR	Q3/26	Q3/25	Change	Q1-Q3/26	Q1-Q3/25	Change
Sales	481	346	39%	1,267	1,160	9%
Sales, organic*			5%			-2%
Share of Services, %	28%	34%		29%	30%	

- 103 MEUR sales from EVS and 13 MEUR sales from ING Cranes had a 35 percentage point positive impact in Q3
- Currencies had a negative 1 percentage point impact in Q3
- Share of Services decreased to 28 percent due to smaller service portion in the acquired EVS business

Sales in the Americas almost doubled in Q3 driven by acquisitions

Sales by geographical area, Q3/26



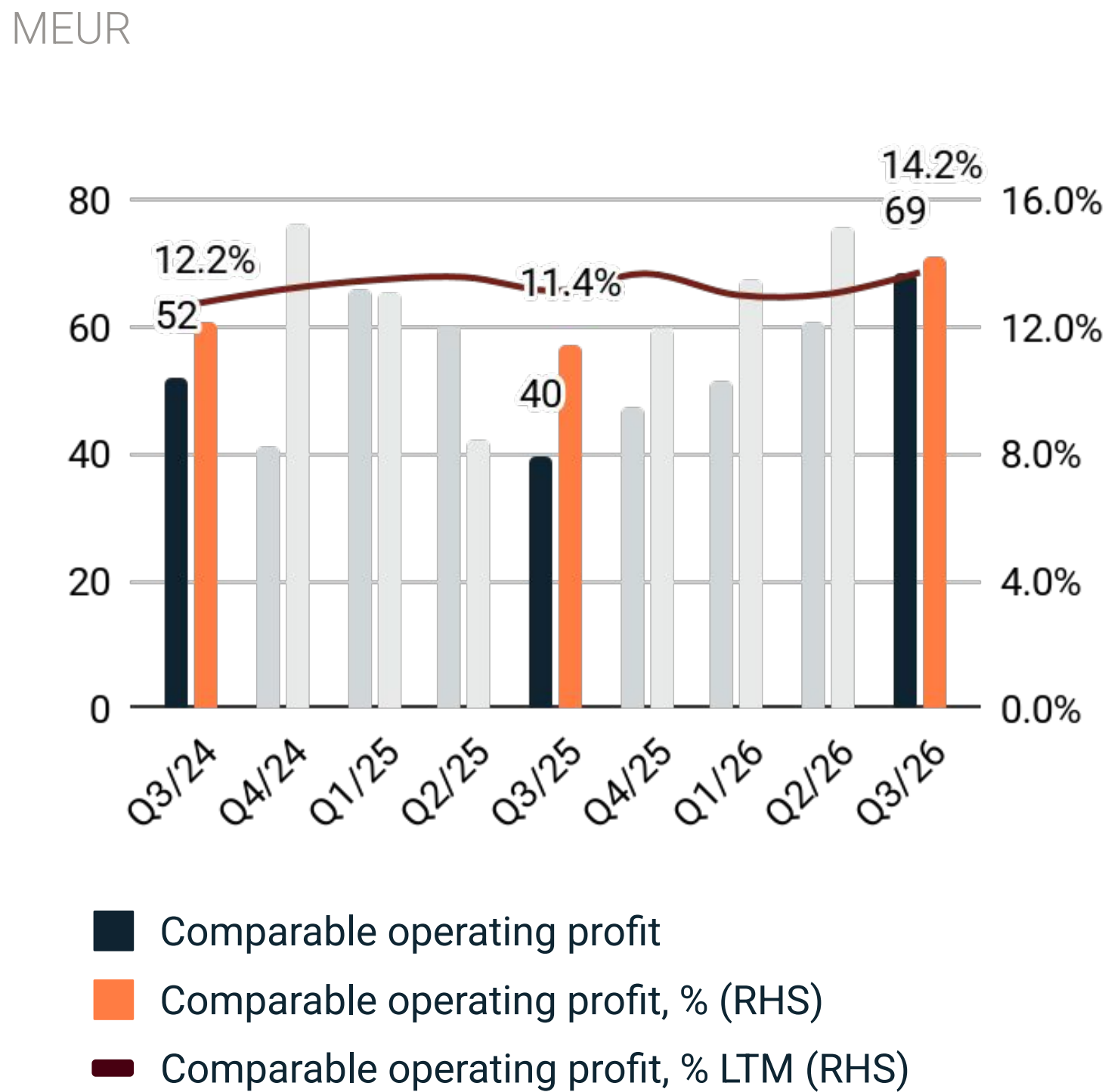
MEUR	Q3/26	Q3/25	Change	Q1-Q3/26	Q1-Q3/25	Change
EMEA	187	178	5%	606	573	6%
AMER	268	140	92%	584	508	15%
APAC	26	29	-9%	77	79	-2%
Eco portfolio sales	161	140	15%	518	437	19%
Eco portfolio sales, %*	33%	40%		41%	38%	

- Americas sales increased organically and was further boosted by acquisitions
- Sales in EMEA increased
- Sales declined in APAC
- Eco portfolio sales increased in climate and in circular solutions, share of sales adjusted for EVS was 43% in Q3

* Environmental Vehicle Solutions is not included in the Eco portfolio, as life cycle assessments for its solutions are not in place yet

Significant improvement in comparable operating profit and EBITA

Comparable operating profit



MEUR	Q3/26	Q3/25	Change	Q1-Q3/26	Q1-Q3/25	Change
Comparable EBITA	75	40	85%	189	168	13%
Comparable EBITA, %	15.5%	11.7%		14.9%	14.5%	
Comparable operating profit	69	40	73%	181	166	9%
Comparable operating profit, %	14.2%	11.4%		14.3%	14.3%	
Operative ROCE, LTM	20.2%	29.8%				

- Comparable operating profit increased driven by higher sales and fixed cost savings
- EVS boosted Hiab’s comparable EBITA to 15.5 percent
- EVS comparable EBITA was at high teens in the quarter
- Operative ROCE decreased mainly due to higher operative fixed assets stemming from the EVS acquisition

Operative ROCE defined as (Operating profit / Operative capital employed)

Environmental Vehicle Solutions is a perfect fit to our strategy and supports our profitable growth targets

Successful first quarter

Integration progressing according to plan	Focus on protecting business execution & preserving and connecting cultures
Financial performance enhancing Hiab's results	Orders received: 87 MEUR Sales: 103 MEUR Comparable EBITA: High teens

Further upside potential

Market with attractive growth prospects	~3-4% average market growth 2026e-2030e
Commercial and procurement synergies	>12 MEUR, 2029 run rate on EBIT level



On track to deliver on our 2028 financial targets

2028 financial targets

Sales CAGR¹

>7%

Comparable
Operating Profit

16%

ROCE²

>25%

Progress, Q3/26

Rolling 10-year
average³

5%



LTM

13.7%



LTM

20.2%



¹ Over the cycle, LTM 10 year average

² Defined as (Operating Profit / Operative Capital Employed)

³ Includes inorganic growth

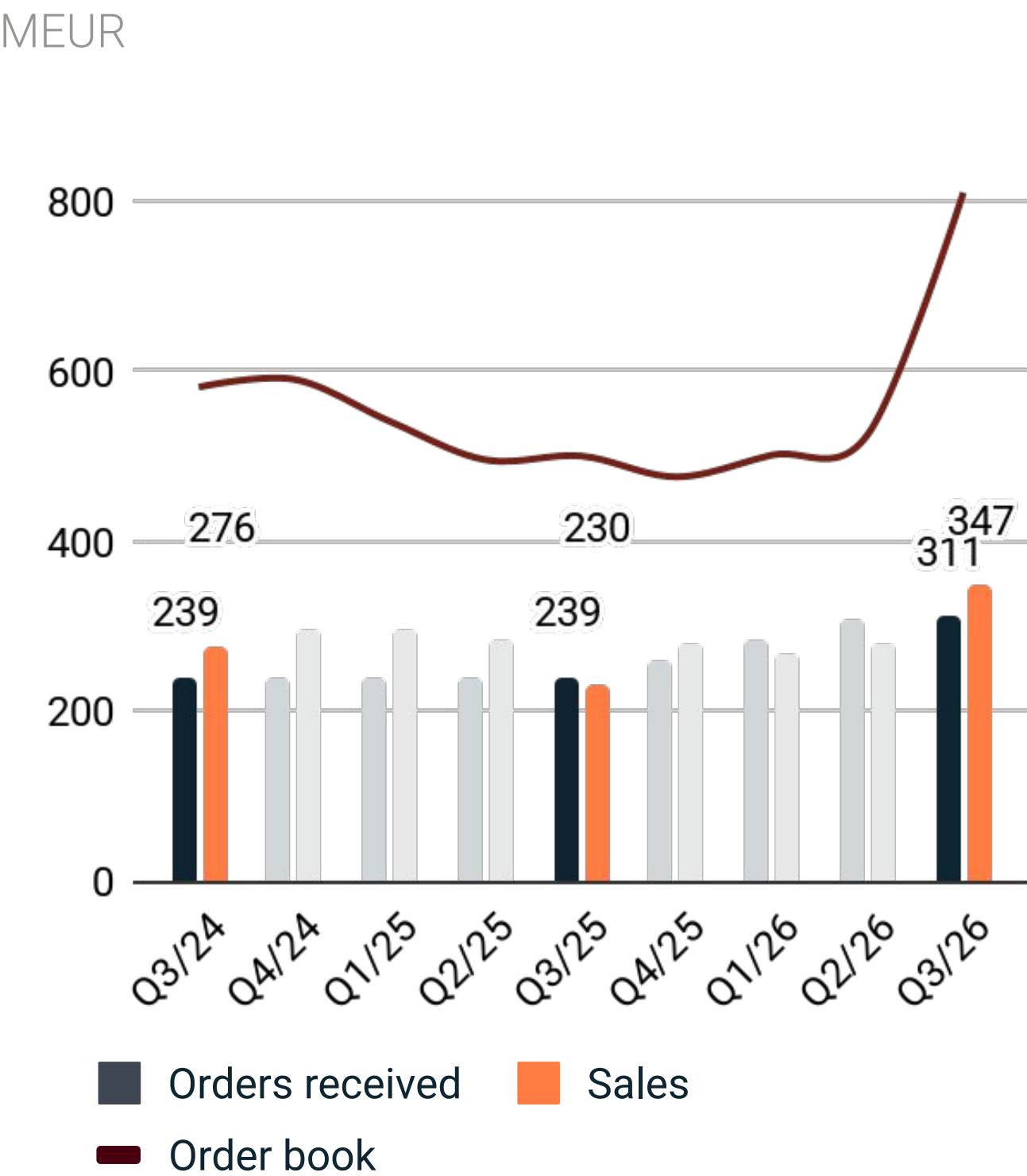


= development from the previous quarter

2. Reporting segments

Order growth was driven by acquisitions, sales and comparable operating profit growth were supported by all business areas

Equipment, Orders received, Order book & Sales

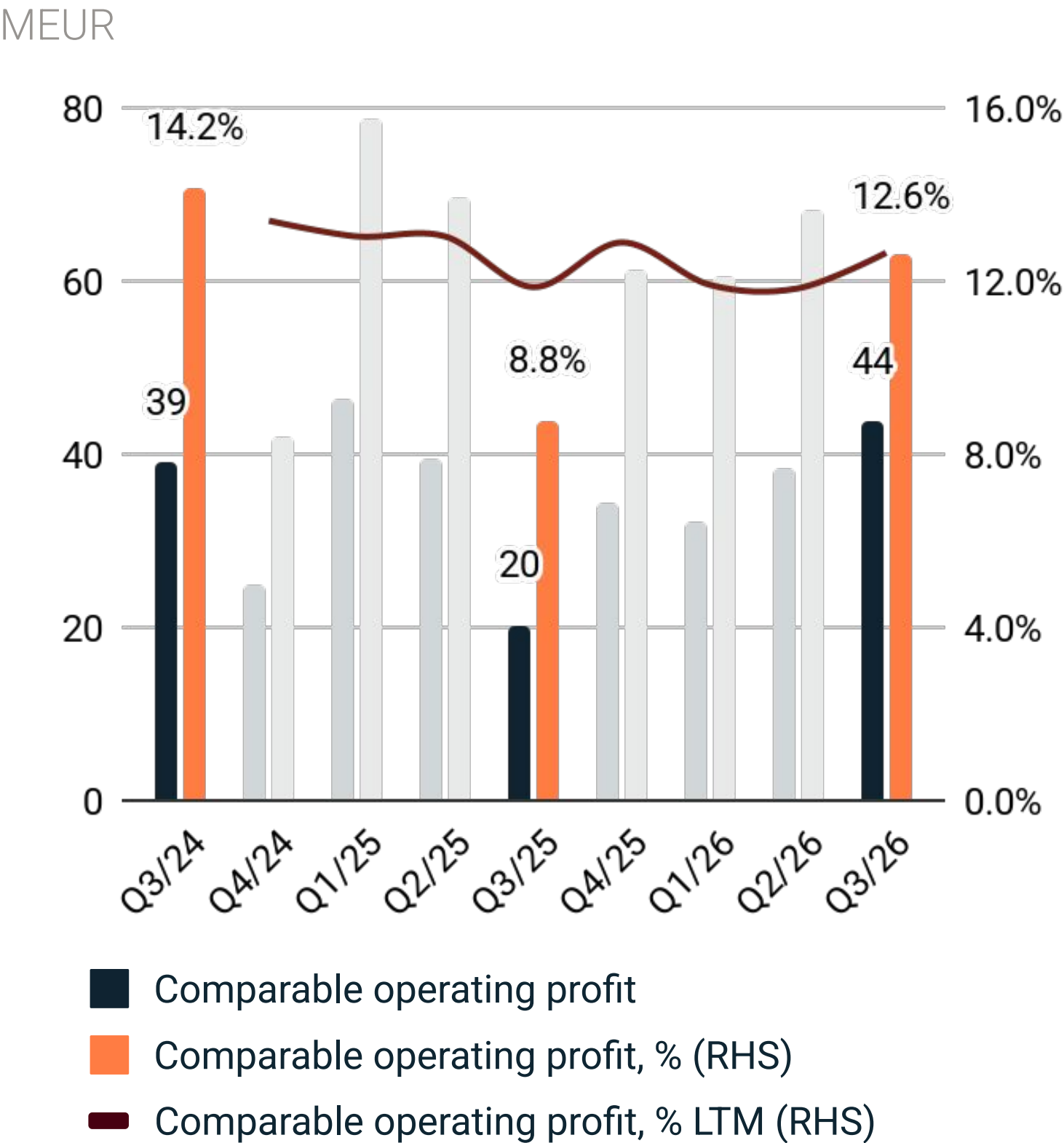


MEUR	Q3/26	Q3/25	Change	Q1-Q3/26	Q1-Q3/25	Change
Orders received	311	239	30%	904	753	20%
Order book	810	500	62%			
Sales	347	230	51%	894	808	11%
Comparable operating profit	44	20	116%	114	106	8%
Comparable operating profit, %	12.6%	8.8%		12.8%	13.1%	

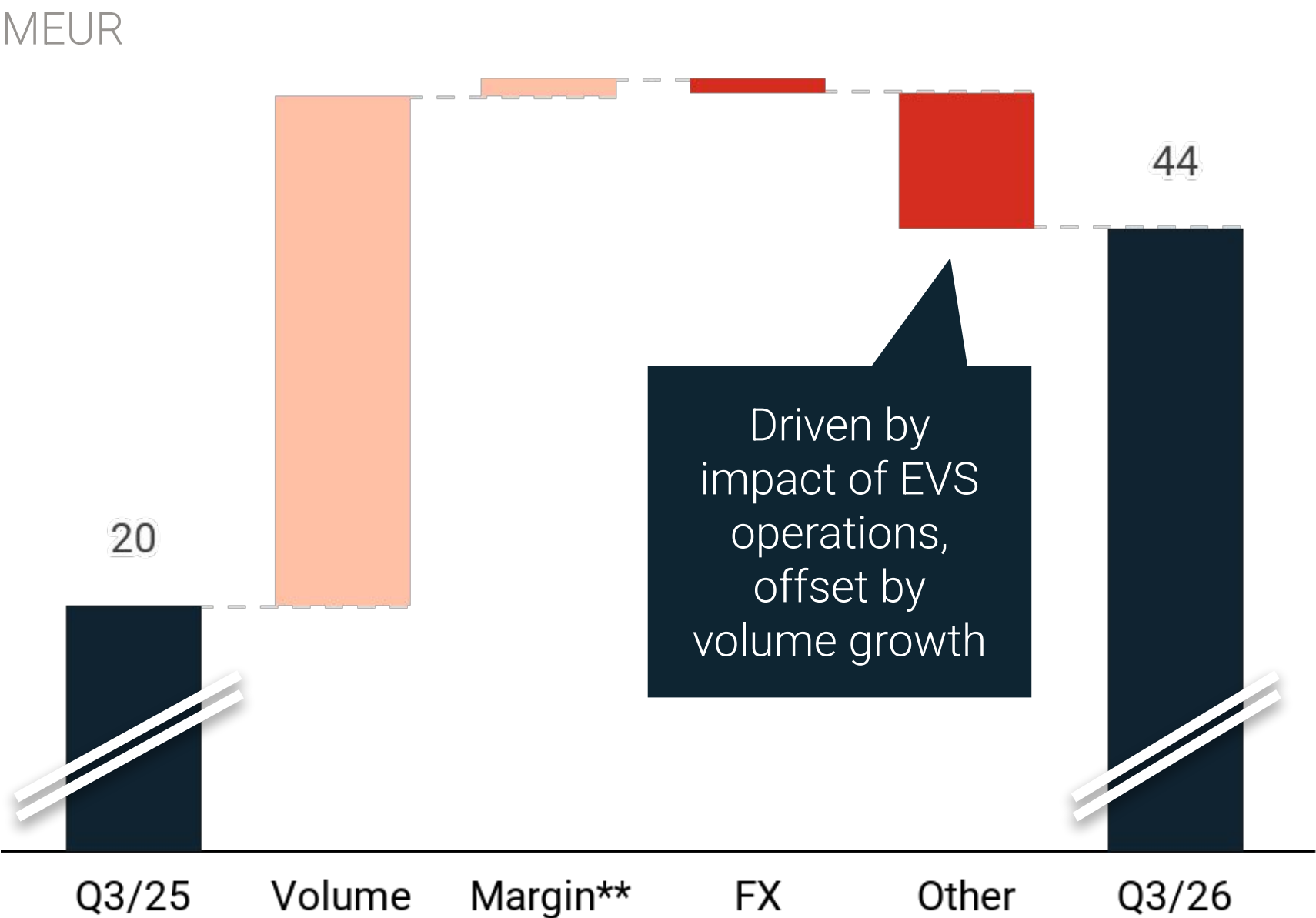
- Orders received grew in Lifting Equipment and decreased in Delivery Equipment in Q3
- Order book grew due to inclusion of EVS, no change organically
- Sales grew in both Lifting and Delivery Equipment in Q3
- Comparable operating profit increased due to organic and inorganic growth in sales as well as fixed cost savings

Inorganic and organic growth drove comparable operating profit improvement combined with fixed cost savings

Equipment, Comparable operating profit



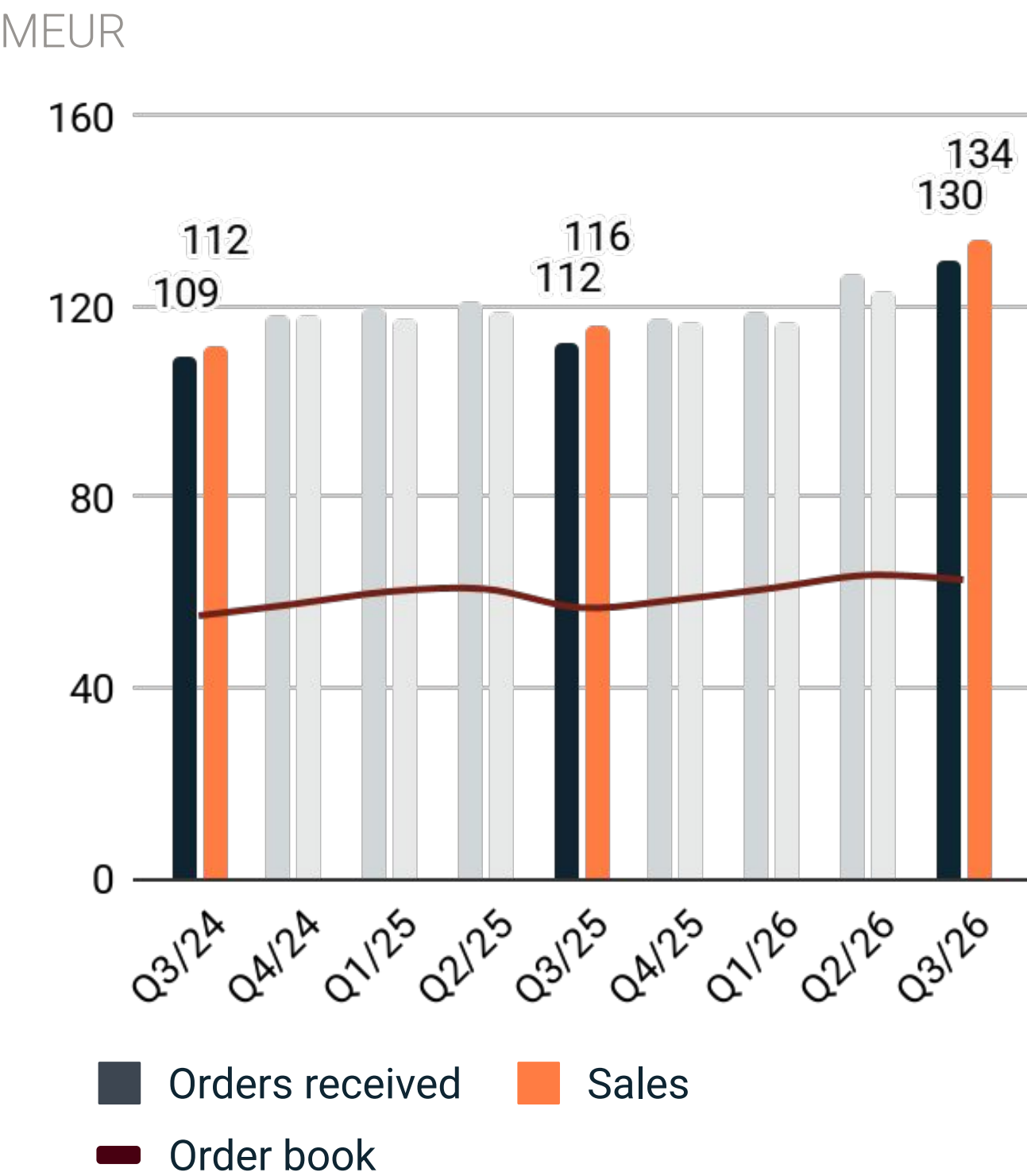
Equipment, Comparable operating profit bridge*



* Indicative management estimate
** gross profit margin

Orders received, sales and comparable operating profit growth driven by EVS acquisition and recurring services

Services, Orders received, Order book & Sales

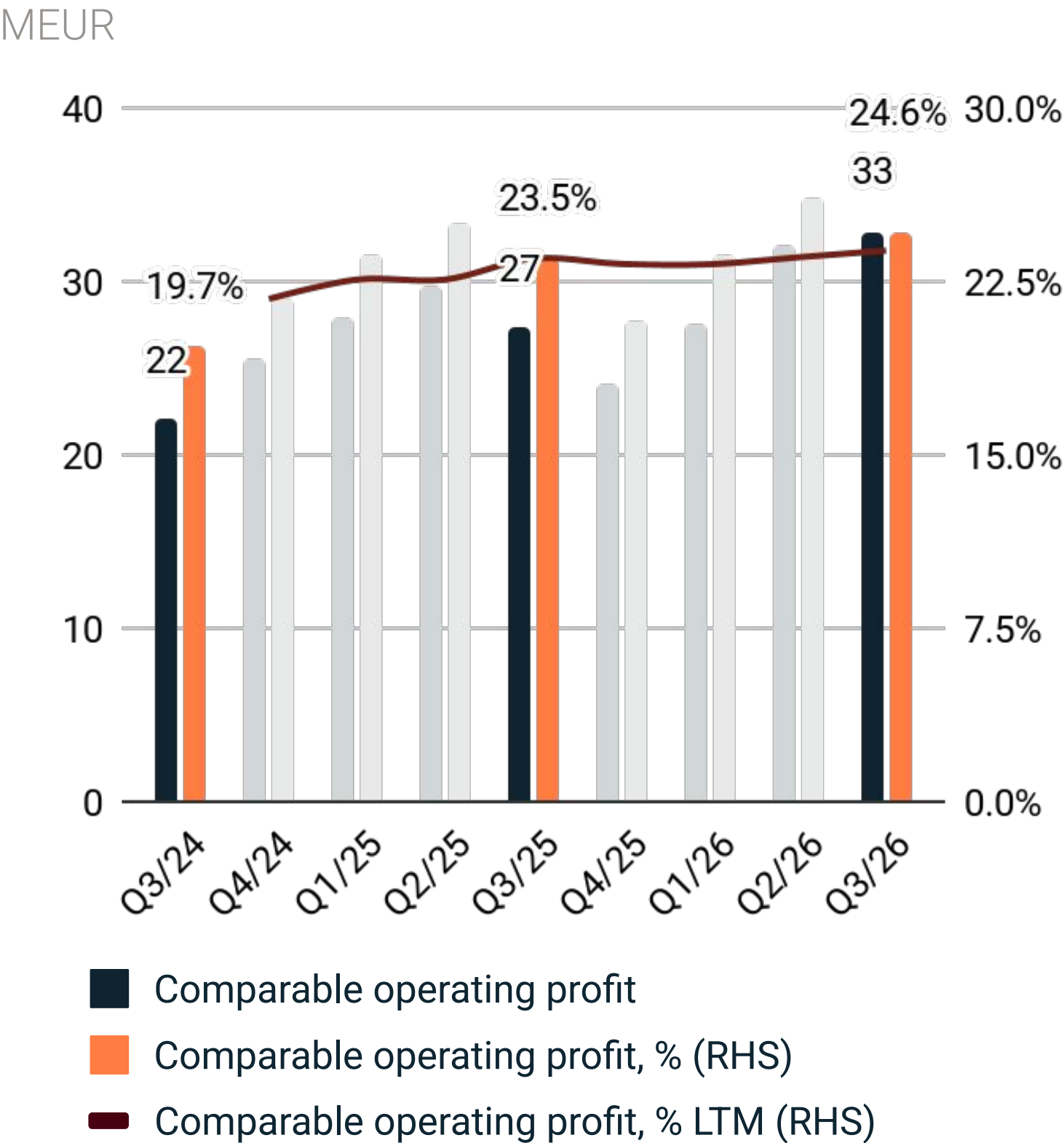


MEUR	Q3/26	Q3/25	Change	Q1-Q3/26	Q1-Q3/25	Change
Orders received	130	112	16%	375	353	6%
Order book	63	57	10%			
Sales	134	116	15%	373	352	6%
Comparable operating profit	33	27	20%	92	85	9%
Comparable operating profit, %	24.6%	23.5%		24.8%	24.1%	

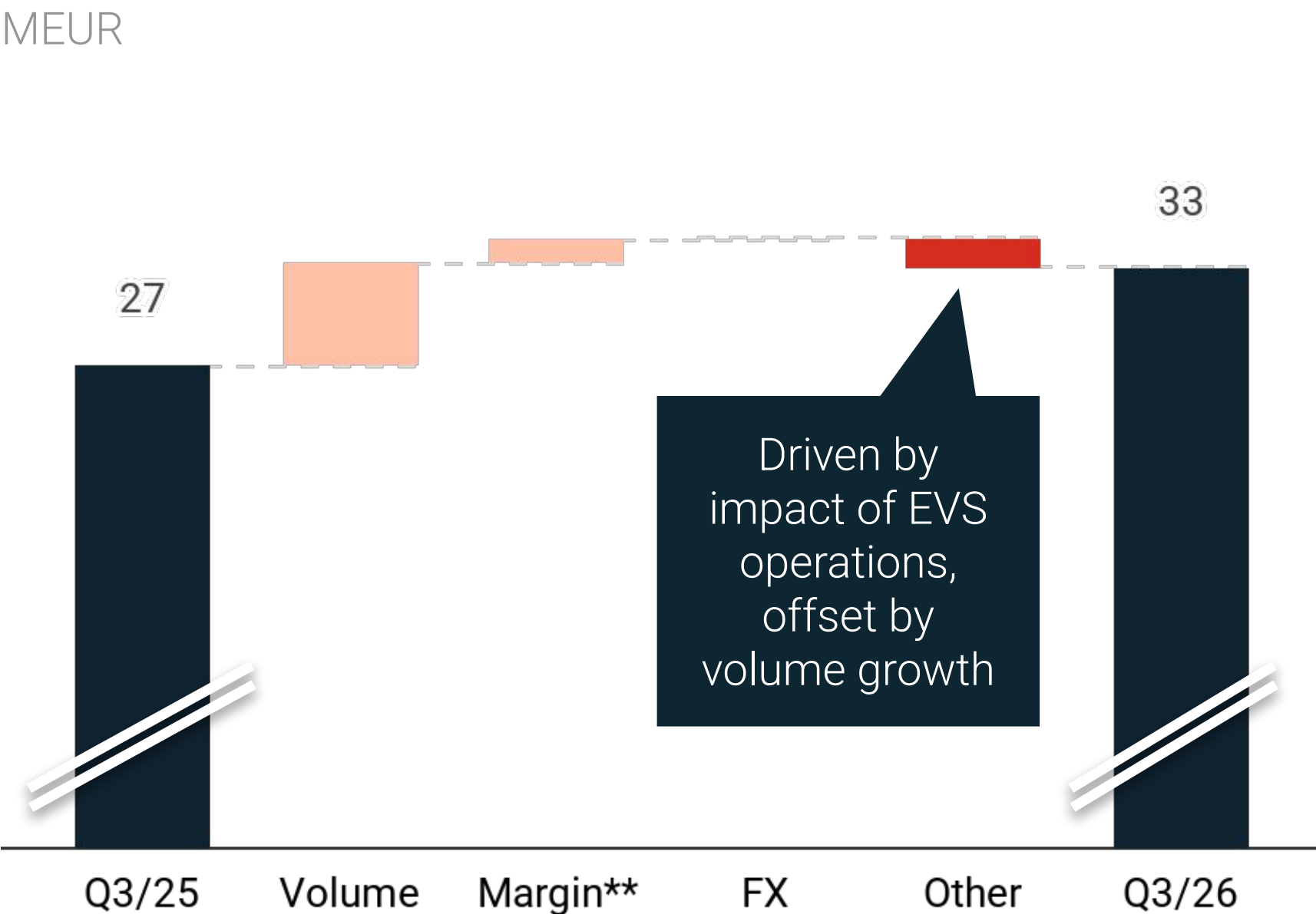
- Recurring services continued to grow through executing our strategy
- Non-recurring service sales decreased from the comparison periods level
- EVS acquisition supported growth of orders received, sales and comparable operating profit

Comparable operating profit continued to grow in Services

Services, Comparable operating profit



Services, Comparable operating profit bridge*



* Indicative management estimate
** gross profit margin

3. Financials and outlook

Income statement

Income statement

MEUR	Q3/26	Q3/25	Change
Sales	481	346	39%
Gross profit	138	100	38%
Gross profit, %	28.7%	29.0%	
Comparable EBITA	75	40	85%
Comparable EBITA, %	15.5%	11.7%	
Comparable operating profit	69	40	73%
Operating profit	54	40	36%
Operating profit, %	11.2%	11.4%	
Net financial expenses	-8	-1	>100%
Profit for period before taxes	45	39	17%
Income taxes	-16	-10	67%
Profit for the period	29	29	0%
Basic earnings per share, EUR	0.45	0.45	1%

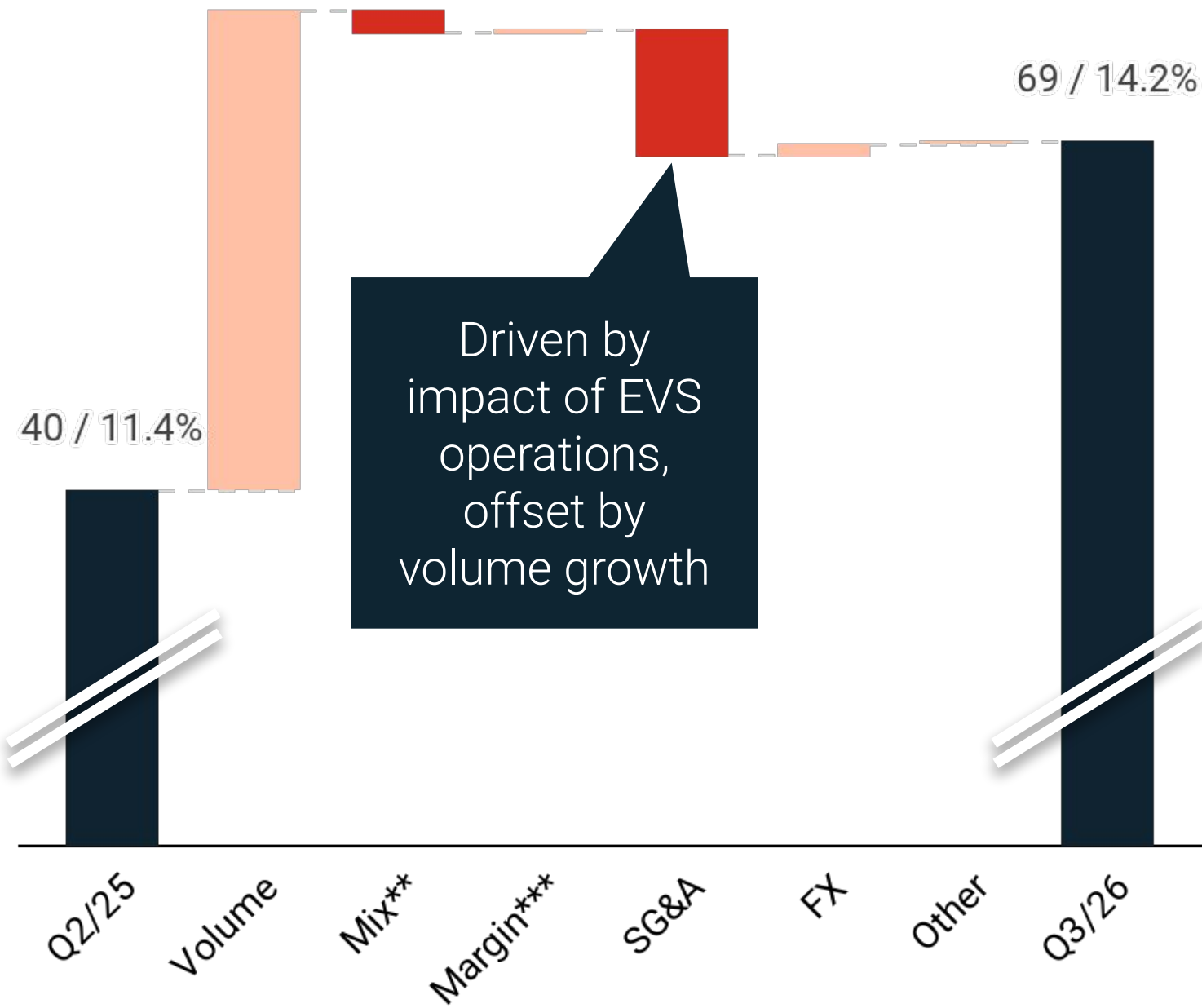
* Indicative management estimate

** Services and Equipment

*** Gross profit margin

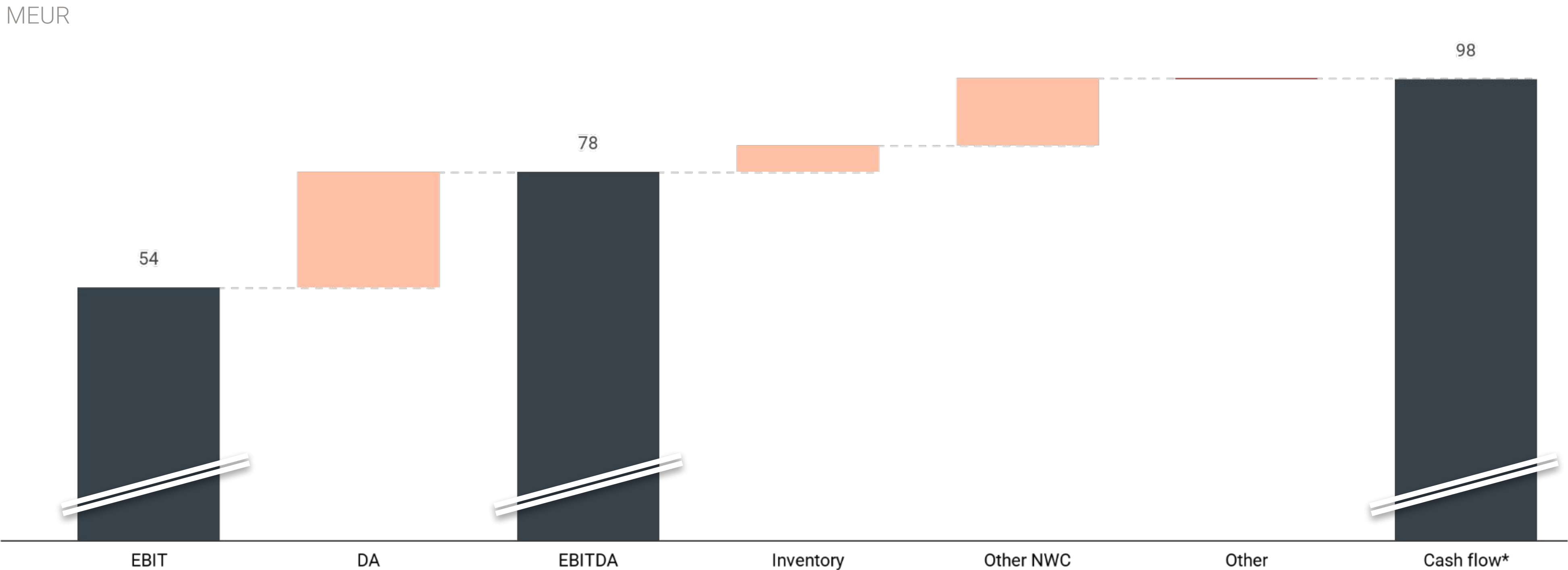
Comparable operating profit bridge*

MEUR



Strong cash flow was supported by decrease in inventory and accounts receivables

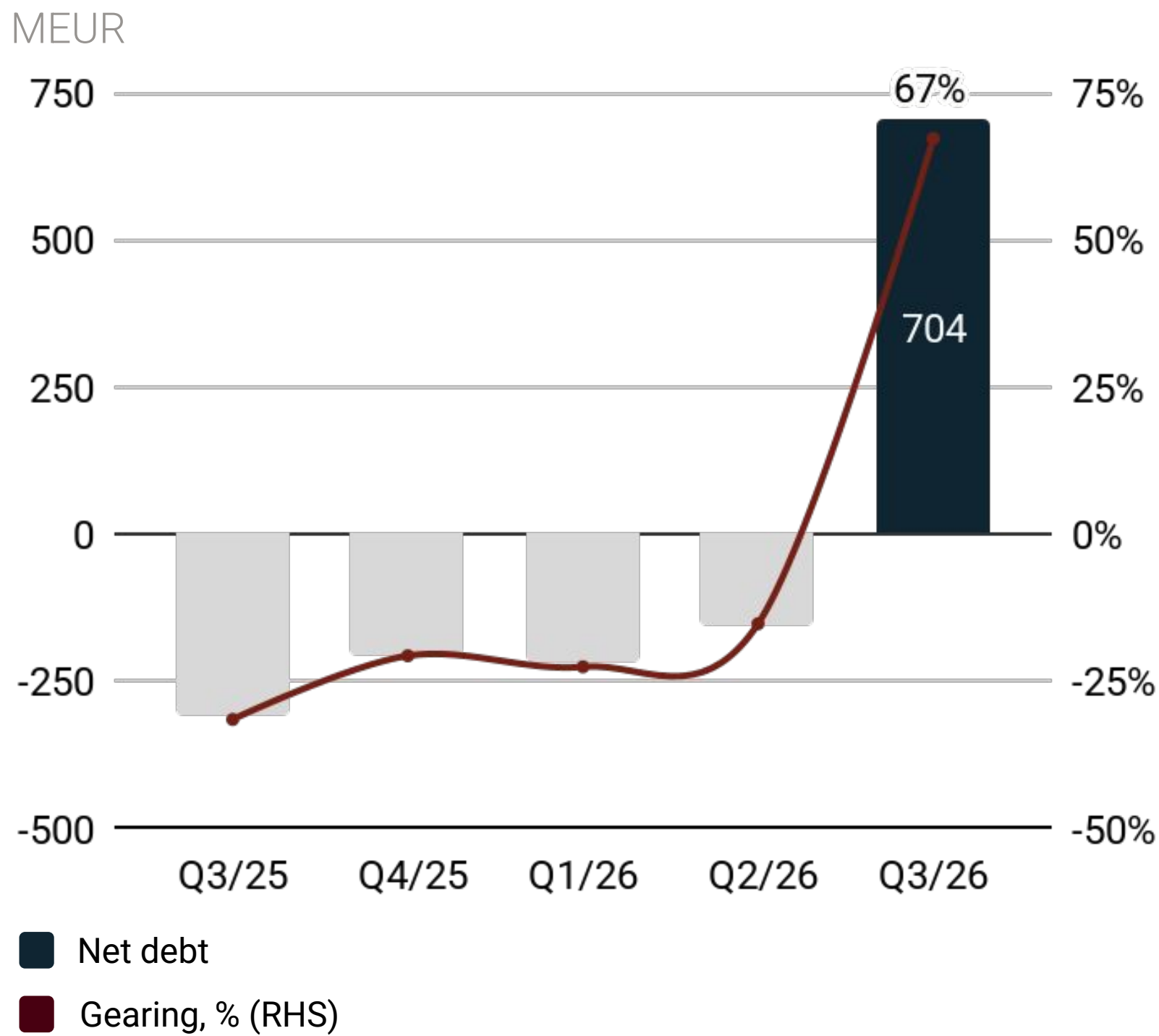
Cash flow from operations before finance items and taxes, Q3/26



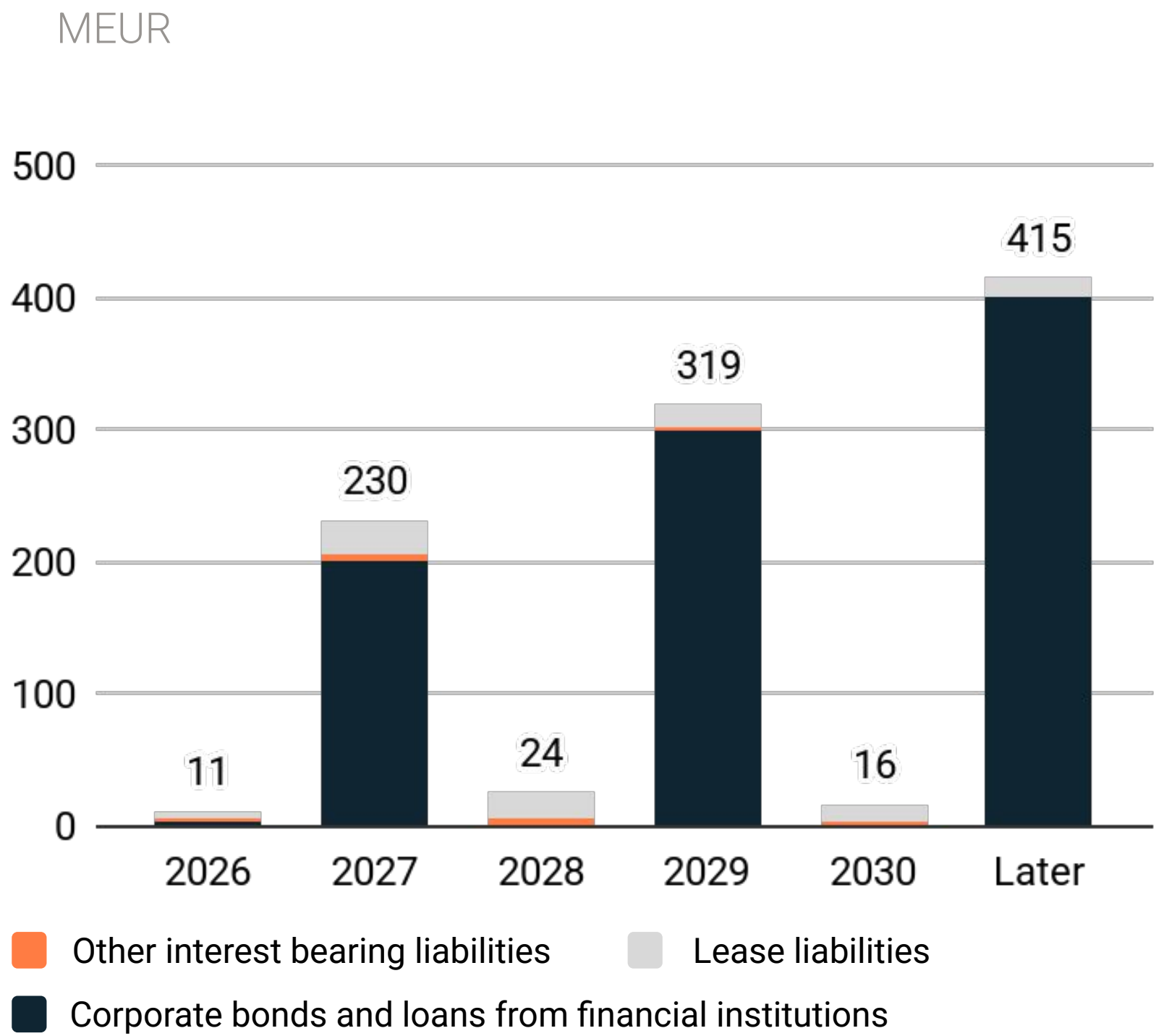
*Cash flow from operations before finance items and taxes

Balance sheet remains healthy after the EVS acquisition

Net debt and gearing, end of period



Maturity profile, 30 September 2026



Outlook for 2026 unchanged

Hiab estimates:

Comparable operating profit margin in 2026 to be above 14.5 (2025: 13.7) percent*.



Key financial figures

MEUR	Q3/26	Q3/25	Change
Orders received	441	351	26%
Order book	873	557	57%
Sales	481	346	39%
Gross profit, %	28.7%	29.0%	
Comparable EBITA	75	40	85%
Comparable EBITA, %	15.5%	11.7%	
Comparable operating profit	69	40	73%
Comparable operating profit, %	14.2%	11.4%	
Operating profit	54	40	36%
Profit for the period	29	29	0%
Basic earnings per share	0.45	0.45	1%
Operative ROCE, %	20.2%	29.8%	



Consolidated balance sheet (1/2)



Assets, MEUR	30 Sep 2026	30 Sep 2025	31 Dec 2025
Non-current assets			
Goodwill	714.8	233.5	234.9
Intangible assets	359.1	17.3	16.5
Property, plant and equipment	252.2	163.4	168.5
Deferred tax assets	123.1	136.6	129.1
Derivative assets	11.5	-	-
Other non-interest-bearing assets	1.1	1.5	1.2
Total non-current assets	1,461.8	552.4	550.2
Current assets			
Inventories	389.1	311.3	284.4
Loans receivable and other interest-bearing assets*	0.3	0.3	0.3
Income tax receivables	35.8	40.4	32.0
Derivative assets	3.9	0.4	4.2
Accounts receivable	369.8	219.8	250.8
Contract assets	3.5	1.8	2.0
Other non-interest-bearing assets	64.6	51.7	44.0
Cash and cash equivalents*	323.8	581.0	459.7
Total current assets	1,190.8	1,206.6	1,078.0
Total assets	2,652.6	1,759.0	1,628.2

*Included in interest-bearing net debt

Consolidated balance sheet (2/2)



Equity and Liabilities, MEUR	30 Sep 2026	30 Sep 2025	31 Dec 2025
Equity attributable to the shareholders of the parent company			
Share capital	20.0	20.0	20.0
Translation differences	0.5	-11.8	-10.1
Fair value reserves	8.7	0.4	-0.1
Retained earnings	1,019.2	967.6	1,000.2
Total equity attributable to the shareholders of the parent company	1,048.5	976.2	1,010.0
Non-controlling interest	-	-	-
Total equity	1,048.5	976.2	1,010.0
Non-current liabilities			
Interest-bearing liabilities*	795.4	74.4	76.1
Deferred tax liabilities	96.2	7.5	5.9
Pension obligations	25.0	26.4	24.5
Provisions	5.4	0.2	0.2
Derivative liabilities	0.8	-	-
Other non-interest-bearing liabilities	11.4	3.8	2.9
Total non-current liabilities	934.3	112.3	109.6
Current liabilities			
Interest-bearing liabilities*	233.0	199.1	174.7
Provisions	42.7	37.1	36.7
Income tax payables	26.5	66.2	26.1
Derivative liabilities	4.7	2.0	2.0
Accounts Payable	204.1	145.5	151.7
Contract liabilities	29.3	21.1	20.5
Other non-interest-bearing liabilities	129.6	199.5	97.0
Total current liabilities	669.8	670.5	508.5
Total equity and liabilities	2,652.6	1,759.0	1,628.2

*Included in interest-bearing net debt

We continue to shape the essential industries with pioneering innovations



Next-generation ProCare™ agreements

Hiab announced the next generation of its **ProCare™** lifecycle services portfolio, designed to help fleet owners keep equipment working, control lifecycle costs and get more value from every asset. The renewed ProCare portfolio combines proven maintenance expertise with smart connectivity, data-driven insights and digital services in one integrated lifecycle solution with three different agreement levels.



New M8 MOFFETTs to North America

Hiab brought two high-capacity truck-mounted forklifts, the **MOFFETT M8 65.3P NX2** and **M8 65.4P NX2**, to the US and Canadian markets, which boost lifting capacity by nearly 20 percent, moving from 2,500 kg to almost 3,000 kg. Featuring patented single-side offloading technology, enhanced safety and connectivity, the new models enable faster deliveries, improved fleet productivity and lower TCO..



Leach introduced a new smaller tailgate

Hiab introduced a smaller 3.0 yd³ tailgate option for the **Leach™ 2R-III**. The new option delivers high-density packing of up to 600 kg/m³ with a 17-second cycle time. The lighter weight and shorter rear overhang improve weight distribution and payload capacity on a smaller chassis, helping operators work more efficiently while enabling a wider reach for Leach in the market.

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Built to perform

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